

# 1963 ANNUAL REPORT



## CITY OF CAMBRIDGE MASSACHUSETTS

*Edward A. Quane*  
MAYOR

*John F. Surry*  
CITY MANAGER



# City Manager's Budget Message Reviews Year's Work

By JOHN J. CURRY, City Manager

(Editor's Note: On January 20, 1964, the City Manager sent his annual budget message to the City Council. In this message he reviewed municipal activities of 1963 and outlined plans for 1964. Following is a summary of the budget message.)

The total amount of this recommended budget for 1964 of \$23,388,321.77 exceeds by \$532,368.43 the 1963 budget figure of \$22,855,953.34 and is more by \$401,134.78 than the 1963 tax levy figure of \$22,987,186.99 which comprised the 1963 budget appropriation plus preliminary appropriations.

Increases in some departments are as follows:

School Department	\$133,000.00
Retirement System Pensions	113,000.00
City Hospital	98,000.00
Group Insurance	91,000.00
Police	67,000.00
Traffic and Parking	62,000.00
Civil Defense	20,000.00
Fire	16,000.00
Street Lighting	13,000.00
Recreation-Playgrounds	13,000.00

There are some allocations in this budget for new equipment needed by departments. I am hopeful, however, that there will be an amount in the City Surplus to be used for more of these capital needs.

## Collection Of Taxes

The 1963 Real Estate Tax Levy was \$16,750,000.00 and the Personal Property Levy \$2,000,000.00. Excise taxes in excess of \$1,250,000.00 were collected in 1963.

Again in 1963 it was necessary to borrow \$6,000,000.00 between tax dates at a cost of \$42,984.00. The Cambridge banks cooperated in providing these funds. These borrowings were repaid in November.

During the year non-revenue cash invested in Treasury Bills earned \$20,670.00.

## Metropolitan Transit Authority

In the year 1963 assessment by the Commonwealth against the City for payment of our share of the Metropolitan Transit Authority deficit of 1962 amounted to \$1,353,796.74 plus bond payments of \$78,556.69.

With the estimated deficit the Authority for 1964 of approximately \$19,000,000.00, the cost to Cambridge for 1964 will increase by \$122,464.00 over 1963.

All these charges are exclusive of the total tax exemption of the Authority's real estate holdings which are amongst the most extensive and most valuable in the City of Cambridge. The exemption of the Metropolitan Transit Authority realty from local taxation unwisely removed the prime pressure on the Metropolitan Transit Authority to sell off its excess realty holdings in the City.

## Pensions and Annuities

The City makes contributions to two pension systems: the Contributory Retirement System, to which employees contribute as well as the City, and the Non-Contributory Pensions to which the employee does not contribute. The contribution of the City in the year 1964 to the Contributory System will be \$628,608.00 which is \$113,373.33 more than in 1963. The amount allocated to Non-Contributory Pensions and Annuities will be \$1,127,124.58. The contribution by the City to the two systems will, therefore, total \$1,755,732.58.

## Construction Boom

Building construction, private and university, doubled in 1963 as compared with 1962. Total construction amounted to \$47,500,000.00 which is \$24,000,000.00 more than in 1962.

Major building construction jobs together with permit estimates (usually low) either finished in 1963 or to be completed in 1964 are: 575 Technology Square, \$3,900,000.00; 1010 Memorial Drive, \$2,600,000.00; 14 Concord Ave., \$800,000.00; 64 Highland Street, \$190,000.00; 512-522 Green Street, \$120,000.00; 123 Cambridge Street, \$100,000.00; 375a Harvard Street, \$150,000.00; 375b Harvard Street, \$150,000.00.

Some construction jobs for which permits were issued in 1962 were either completed in 1963 or are on their way to completion now. Among these are: Harvard Towers (Harvard and Lee Streets); 330 Harvard Street Apartments; 46 Unit Motel — Alewife Brook Parkway; 38 Unit Motel — Route 2.

## Tech Building

Massachusetts Institute of Technology has \$14,000,000.00 worth of building under construction; Harvard University has a similar amount in process of construction. For M.I.T. these include: Student Center, 84 Massachusetts Avenue, \$3,500,000.00; Laboratory, Building 13, \$5,300,000.00; Laboratory, Building 56, \$4,000,000.00.

Harvard University has in process of construction: Research Center 33 Kirkland Street, \$5,000,000.00; Dormitories, 900 Memorial Drive, \$8,800,000.00; Construction at 42 Oxford Street, \$500,000.00.

In addition, the City of Cambridge has under construction an addition to the M. E. Fitzgerald School, \$338,000.00; the Cambridge Friends School is being constructed at 38 Woods Street at \$340,000.00; the Mt. Auburn Hospital also is constructing an addition at \$540,000.00.

## School Building

As pointed out above, an addition to the M. E. Fitzgerald School, to care for the increase in pupil population which has developed, is being constructed now. This addition will permit the use of the special rooms for the purpose they were originally designed.

An architect has been retained to draw plans for an addition to the Haggerty School. This implements our purpose to offer to all children in all sections of the City equal facilities, comparable to those in the new schools.

## Investors Seek Sites

Investors are constantly looking for apartment house sites in Cambridge. Witness the fact that on Harvard Street alone, at the corner of Lee Street; 330 Harvard Street, 345 Harvard Street, 375 Harvard Street, there are four high rise apartment houses now under construction at these locations. Sometimes impediments do arise because of our existing zoning code requirements; particularly, the ones that relate to setbacks and the provision of off-street parking. Considerable study has been made of these requirements to see if it is possible to adapt more sites to apartment houses which will attract risk capital.

Our Urban Renewal Program, although still in a state of suspension, is about to be reactivated in a more limited way and with the aid of the people living in the area affected. It is good to note that the second building in the Technology Square complex is well on its way to completion. The City won the National Melville Award for its part in bringing Technology Square to fruition. We also note that the Riverview Apartment, (our second redevelopment project), received First Honor Award for Design from the Federal Housing Administration.

The John F. Kennedy Apartments for the elderly was a dual triumph in redevelopment and in deserved provision for our elderly. It is hoped that the Cambridge Housing Authority will be as successful with similar projects in other parts of the City.

## Improvements Noted

From the City and Water Department Surplus of 1963 we purchased Capital Improvement items among which are: Remodeling at City Infirmary, \$47,500.00; Two Street Sweepers, \$28,500.00; Fourteen (14) new cars, \$25,356.00; Two Compressors, \$9,000.00; Trucks and Chassis, \$9,000.00; Exterior Windows & Doors, Engine #4, \$7,600.00; New Printing Equipment, \$11,000.00; Water Meters, \$30,600.00; Water Control Equipment, \$10,000.00; Aerial Lift, \$9,500.00; Fire Hose, \$5,800.00; Sanding Truck Bodies, \$5,600.00; Snow Plows, \$6,000.00; Two Jeeps, \$6,700.00; Two Leaf Collectors, \$5,600.00. The City annually finances a varied capital improvement program from these Surplus resources.

The City Group Insurance Plan, including a Hospitalization, Medical and Surgical Benefits Program, with its prolonged illness feature, which was broadened last year to include those who retired previous to 1957, is constantly under study. Every effort is made to see to it that proper benefits are assured to the employees.

## Parking Lots Sought

Last year our principal street construction job was confined to Massachusetts Avenue from Porter Square to the M. T. A. Terminal, North Cambridge, to bring it into conformity with the section from Cambridge Common to Porter Square. Electronically controlled signals will be installed this year. Working in cooperation with the Massachusetts Public Works Department, we expect to repave many streets this year.

We are constantly on the alert for land available for parking lots. Our policy here is to buy at or below the market. The old Central Square Theatre property was ac-

quired last year and is now a parking lot for more than 100 cars. Other business areas should now receive our attention.

## Sewer Survey

The City is making every effort to decrease the sewerage assessment by the Metropolitan District Commission. A bill was introduced into the General Court last year to have the unit of assessment revert to valuations rather than to the number of connections into M. D. C. sewers. Through the courtesy of Professor Ralph R. Rumer, Jr., of Massachusetts Institute of Technology, a study of these connections was made last summer and some were out of order for which the City was still being charged. These overcharges are now being corrected. Not only did Professor Rumer, assigned by M. I. T., save the City thousands of dollars, but he made valuable suggestions for the City-wide sewer system.

## High Rating

It is to be noted on the plus side that the financial condition of the City is sound and that Moody's Investment Service rates Cambridge as "Aa" and Standard and Poor rates the City "A 1+". These ratings are indices utilized by banking institutions when the City goes into the money market to borrow, with the consequence that our long term borrowings are always made at attractively low rates. Likewise, our local banks are very helpful at all times and especially when short term borrowings are needed. The City's bills are promptly paid so we are able to take advantage of cash discounts and allowances.

The 1964 Budget shows an increase of 2.33% over the budget of 1963. The Budget, when properly made up, contains the expenditures of the City over which the City has control for the year, but not those assessed against us by the Massachusetts Department of Corporations and Taxation, including the M. T. A. deficit, the M. D. C. Parks and Sewer Assessments, and the County Tax. Knowing our expenditures, the next item of business is to know where the money is coming from. As most people know, the very largest amount for cities comes from the property tax which, in the last analysis, is, with certain reservations, one of the best tests of the operation of a City.

## Land Balance

Uniquely, the land of the City is devoted one-third to educational and religious institutions, one-third to commercial and industrial uses, and one-third to residential uses. This seems to be an equitable distribution and works out very well for Cambridge. The hope is that this balance will continue to prevail.

CITY OF CAMBRIDGE  
MASSACHUSETTS  
EXECUTIVE DEPARTMENT

JOHN J. CURRY  
CITY MANAGER

To the Honorable, The City Council  
and the Citizens of Cambridge:

I transmit to you and through you to the citizens the 1963 Annual Report of the City of Cambridge. This is the twenty-second such report under the Council-Manager form of government.

We are again using the newspaper format to gain wide distribution of this report of the operations of the City departments. The hope is that all citizens of Cambridge who read this report will find it an informative summary of the services performed by the City. We are always glad to accept suggestions or questions concerning the material in this report.

I know that with City employees and the citizenry working together every municipal problem can be solved.

I am grateful to the City Council and the School Committee for their cooperation in the administration of municipal affairs in 1963. The work of our Department Heads and our employees is certainly appreciated by the citizens, the City Council and me.

Respectfully submitted,

*John J. Curry*  
John J. Curry  
City Manager

We should make every effort to see to it that the City and its operations are carried on in such a way that persons and organizations will want to live and carry on business here, and also expand and rehabilitate their present buildings. Only in this way can we increase our valuations to meet our increasing expenditures.

Our universities have been mutually helpful in our municipal operations. They constitute a solid force in the community and their interest in our operations is much appreciated. The City, for its part, has made every endeavor to operate efficiently and economically.

## Want More Facts?

This report of the operations of your City Government in 1963 is a summary of the detailed reports submitted annually to the City Manager and the Cambridge City Council by the directors of municipal departments.

In presenting this report to the Citizens of Cambridge an effort is made to summarize and review the highlights of each department's operation. The important facts and statistics are contained in this report, but some detail is necessarily omitted.

If you desire more specific data or detailed information concerning any department of your municipal government it will be supplied by the department upon your application.

The cover of this report was designed by Hal Myer, Assistant Planning Director.

The City Seal was redesigned by Ivan Bruce & Associates. The new seal replaces the circular seal used heretofore and retains all elements of the old seal which was created in 1896.

Appreciation is also expressed to Polaroid Corporation and Photographer Nicholas Dean for photographing the John Fitzgerald Kennedy Memorial Exhibit.



# 7 Councillors Win New Terms In November City Election

Cambridge voters went to the polls in November to elect their City Government for the years 1964-1965.

In the municipal election 32,938 voters cast ballots to elect nine City Councillors and six members of the School Committee.

Elected to the City Council and the number of first choice ballots each received were:

Walter J. Sullivan	5184
Edward A. Crane	4071
Cornelia B. Wheeler	3428
Alfred E. Vellucci	2472
Bernard Goldberg	2461
Thomas Coates	2389
Daniel J. Hayes, Jr.	2029
Andrew T. Trodden	1745
Thomas H. D. Mahoney	1566

## Seven Re-elected

The final election figures as certified by the Cambridge Election Commission established the quota for the City Council at 3197 votes. Councillors Sullivan, Crane and Wheeler won re-election easily when their first choice ballots far exceeded the official quota.

The final count saw seven incumbent City Councillors re-elected and two new members named to fill vacancies created when former City Councillors Joseph A. DeGuglielmo and Mrs. Pearl K. Wise announced that they would not seek re-election.

The newly elected City Councillors are Thomas H. D. Mahoney, former member of the School Committee, and Thomas Coates.

## Two New Members

Four incumbents of the School Committee were re-elected. They were James F. Fitzgerald, George F. Olesen, Jr., Mrs. Barbara Ackermann and Gustave M. Solomons. Francis H. Duchay, assistant dean of the Harvard Graduate School of Education, and Edward M. McMahon, an insurance broker and former Cambridge School teacher, won the remaining two seats.

The elected School Committee members and the number of first choice ballots each received are:

James F. Fitzgerald	4709
Francis H. Duchay	4260
George F. Olesen, Jr.	3043
Barbara Ackermann	3492
Gustave M. Solomons	3510
Edward M. McMahon	2728

## New Faces In City Government



Thomas H. D. Mahoney



Thomas Coates



Francis H. Duchay



Edward M. McMahon

New members of the Cambridge City Government are City Councillors Thomas H. D. Mahoney and Thomas Coates, and School Committee members Francis H. Duchay and Edward McMahon. They were elected for the 1964-1965 term.

## Fluoridation Ends As Voters Answer "Yes"

Cambridge voters in the November 1963 municipal election decided by a 1420 vote plurality against continuing fluoridation of the Cambridge water supply.

The referendum on the ballot in the City Election on November 5 read:

"Shall the fluoridation of the public water supply for domestic use in the City of Cambridge be discontinued?"

On the question, 16,667 voted "yes" and

15,257 voted "No," while 956 voters failed to mark a choice.

This was the third time the voters of Cambridge were called upon to express themselves on the question of adding fluoride to the water supply.

In the 1953 municipal election, the proposition to fluoridate the water was beaten 20,194 to 13,935. Fluoridation of the water began in July 1960, after a 42-vote plurality in the 1959 election when the results were 16,069 for to 16,027 against.

Fluoridation of the water supply ended several weeks after the election when the Cambridge Water Board voted to accept the mandate of the referendum.

## CITY COUNCIL • 1962-63



Bernard Goldberg



Edward A. Crane  
Mayor



Daniel J. Hayes, Jr.



Joseph A. DeGuglielmo



Alfred E. Vellucci



Mrs. Pearl K. Wise



Mrs. Cornelia B. Wheeler



Andrew T. Trodden



Walter J. Sullivan

## Council In Tribute To Former Members

Former Mayor John D. Lynch and retired City Councillor Hyman Pill—both of whom contributed much to the City of Cambridge during their long public careers—died in 1963.

Hyman Pill, who retired from the City Council on December 31, 1957 after 24 years of service, died on March 25 at the Hebrew Home For the Aged in Dorchester.

The late City Councillor, hailed as a "unique, notable and beloved figure" in Cambridge public affairs, had been elected to office for 12 successive terms.

Former Mayor John D. Lynch died on December 10 after a long illness.

The former Mayor's 30 year political career ended in 1961. He had the distinction of being the only public official to have served as Mayor of Cambridge under the Plan B and Plan E charters. He was Mayor in 1936-1937 and again in 1946-1947. He had also served as a member of the School Committee.

## Historic Districts Commission Named

The Cambridge Historic Districts Commission was established by the Cambridge City Council in June 1963 and at the same time the City Council accepted a study report which recommended creation of four historic districts in the city.

The establishment of the Cambridge Common, Longfellow, Lowell and Fayerweather Historic Districts were recommended in a detailed report filed by the Historic Districts Study Committee. Under provisions of the ordinance the historic districts were officially established on September 1, 1963.

At a November meeting the City Council voted approval of the City Manager's nomination of 10 appointees to the Cambridge Historic Districts Commission.

Appointed as chairman of the Commission was Albert B. Wolfe who had served as chairman of the commission which had conducted the early studies. Other appointees are Mrs. Rosamond Howe, James C. Hopkins, Dwight H. Andrews, Arthur H. Brooks, Jr., Hugh M. Lyons, and Henry D. Winslow. Alternate members appointed by the City Manager are James Ford Clapp, Jr., J. Henry Quinn and Arthur E. Sutherland.

The Historic Districts Commission will conduct architectural surveys of the city with a view to preserving historic buildings and areas and to mark areas and places of historic interest.

## Councillors Bow Out After Long Service

Two Cambridge City Councillors stepped off the center of the political stage to retire at the end of 1963 after long periods of public service in municipal government.

City Councillors Joseph A. DeGuglielmo and Pearl K. Wise announced earlier in the year that they would not seek re-election and would retire from public office at expiration of their terms on December 31.

Councillor DeGuglielmo, who had served a term as Mayor of Cambridge, ended a 22-year career of public service "because of personal considerations." He had been elected to the City Council for nine consecutive terms.

Mrs. Wise's decision to retire ended a political career which spanned 14 years of elective office as a member of the School Committee and the City Council.

## City Clerk's Report

There were 3402 births recorded by City Clerk Thomas M. McNamara in 1963, a drop of 97 from the previous year.

City Clerk McNamara reports that in 1963 a total of 1310 marriages were recorded as compared with 1286 for the previous year.

Deaths recorded during the year totalled 1964 as compared with 1962 for the previous year.

The City Clerk received \$35,374.68 in revenue for recording fees, license fees and the issuance of certificates.



## Harvard Student Youth Work Praised By Housing Board

The annual election of the Cambridge Housing Authority was held on January 8, 1963. Edward M. Martin was re-elected Chairman, and John J. Conroy was elected Vice-Chairman. Other Members of the Authority were Rt. Rev. E. Joseph Burke, A. John Serino and Walter L. Reed. On November 25, 1963, the Chairman of the State Housing Board appointed Joseph P. Talarico in place of Mr. Conroy, whose term had expired.

During the year, the Authority held 21 regular meetings and five special meetings. The total permanent staff of the Authority numbered 28 administrative personnel and 45 maintenance personnel.

In 1963, the Cambridge Housing Authority completed its 28th year of organization and its 23rd year of operation of housing projects. During this period, the Authority has acted in the construction of 13 housing developments, 11 of which are still in operation.

The management activities of the Authority are operated from a Central Office and five Management Offices. The Authority operates a central purchasing system and does considerable cooperative buying with the City of Cambridge.

### Activities Program

For many years, the Authority has had a well balanced community activities program. A Community Relations Coordinator works closely with social service and recreation agencies, both public and private. An Inter Agency Committee, which is composed of most of the public and private agencies in the City, has furnished great assistance to the Authority in solving tenant problems. Through this Committee, we have been able to furnish "on site" Case Worker service to families at New Towne Court and Washington Elms.

Under the sponsorship of the Authority, and with the cooperation of the Cambridge Recreation Department and private agencies, a continuous program of community and recreational activities is being carried out. These include playground activities, basketball, Brownies and Cub Scouts, Girl Scouts, holiday programs, camping and handicrafts. The Cambridge Art Center for children has been in operation for 25 years.

### Tutors Furnished

The Phillips Brooks Association, a Harvard-Radcliffe volunteer service organization, initiated and carried out a recreation

and tutoring program at Roosevelt Towers. The program operated three afternoons a week and was limited to children from eight to twelve, with over 100 children registered. Forty-six volunteers from Harvard, Radcliffe and other colleges gave their services to this effort. Group activities included wrestling, arts and crafts, outdoor sports, trips, ping pong and other indoor games.

The tutoring program was very successful and helped 40 children. Subjects included remedial reading and arithmetic. The Master of the Harrington School cooperated in furnishing the group with the names of children who needed and wished help.

This recreation and tutoring program at Roosevelt Towers was the first large scale community program undertaken outside the New Towne Court and Washington Elms area. The parents at Roosevelt Towers were most helpful in getting the program underway. Mothers acted as Secretaries and Coordinators during the afternoon, and both Mothers and Fathers met frequently in the evenings to discuss ideas for the program and formulate plans to carry them out. The success of the program at Roosevelt Towers encourages the Authority to look for programs in our other housing developments.

### Finance and Accounts

Both applications and placements for 1963 were greater than in 1962. The reason for the greater number of placements was that 88 Elderly tenants were placed in the new John F. Kennedy Apartments.

Total Operating Income for the year 1963 amounted to \$1,181,062.44. Total Operating Expense for the same period amounted to \$965,268.11, leaving a Net Operating Income, before payment of Debt Service Obligations, of \$215,794.33. During the year, the Authority made payments in lieu of taxes for a 12 month period, in the amount of \$70,146.91.



City Manager John J. Curry was among the speakers at the program which marked the official opening of the John Fitzgerald Kennedy Apartment building, the first goal in the Cambridge Housing Authority's program for housing for the elderly. The dedication ceremonies were held on October 19, 1963, only 34 days before the assassination of President Kennedy, thus the new building became one of the first memorials in honor of the late President.

## Housing For Elderly Becomes Memorial For President

The Cambridge Housing Authority reached its first goal in the Elderly Housing program with the completion and dedication of the John F. Kennedy Apartments at Harvard and Essex Streets.

This handsome eight story structure was the first public building named in honor of our late beloved President and was dedicated only 34 days before his assassination. The development became the first memorial to his honor in Cambridge.

The 88 apartments in this development are of the most modern fireproof type. Twenty-eight of these units are for single occupancy and 60 are for double occupancy. The apartments are serviced by dual elevators and contain all modern facilities for the safety and comfort of the tenants. Each apartment has two separate emergency alarm systems, one in the bedroom and one

in the bathroom. The building is completely sprinklered and has a fire alarm system, with direct connection to the Cambridge Fire Alarm System, and four fire alarm stations on each floor.

Each apartment has a private balcony, with insulated sliding doors, affording a nine foot width of unobstructed view. Kitchens are all electric and baths are ultra modern, with safety devices, and finished in full ceramic tile. The ground floor features an attractive foyer, management office and a recreation room with kitchen.

Impressive dedication ceremonies for the development were held on October 19th, with Federal, State, County and Municipal dignitaries in attendance. At the conclusion of the ceremonies, the apartments and other public areas of the development were open for public inspection.

## Library Report Stresses Need For Skilled Staff And Space

By PHILIP H. DOLAN

Director, Cambridge Public Library

As we close out the past year we can take satisfaction that the library fulfilled its tasks. The Library, handicapped by the continuing problem of inadequate space and by additional burdens of ever increasing use of its facilities, has not only been able to maintain its excellent level of service but in addition has even been able to improve and expand this service. The library staff is responsible for the happy result.

It is fitting to quote from a previous report the following which covers the problems the library still faces in its staff program: "The changed nature of the library's role in the community has forced the recognition of the importance of quality in the library staff; the tremendously increased use of the library facilities, the recognition that more individuals are needed to perform the ever expanding tasks of the library. The Library Administration, the City Personnel Office, and the City Manager all recognize this problem and have taken steps to solve it. As the opportunity has arisen the library has added Civil Service employees to assume the increasing volume of clerical tasks. The educational requirements for entrance to the library staff have been raised to the minimum of a Bachelor's Degree from an accredited college. This is

in recognition of the basic fact of our national life that trained minds are demanded by the sophisticated, intellectual, occupational and business needs of the modern community. The additional problem of library salaries sufficiently competitive to permit recruiting to the middle and upper levels of the library staff is under consideration by the library administration and the City Manager."

Now that new State Aid funds are available a solution to the above problem should be possible during 1964.

A new children's room at the Mount Auburn Branch Library was constructed and a beginning was made in the new machine charging system for the circulation of library materials.

The library administration thanks the Trustees and the City Manager for their cooperation and the library administration extends a well deserved thank you to the library staff.

Total Circulation of books, record albums and film in 1963 was 618,021, a net gain of 11,673 over the previous year. The Library system has an inventory of 221,332 volumes.

The Board of Library Trustees in its annual report to the City Manager commends the Library staff for its accomplishments in 1963. The Trustees sponsored four lectures under the Dowse Fund during the year.



The traditional ribbon cutting ceremony performed by Mayor Edward A. Crane marked the official opening of the Continental Gardens Apartment building at 14 Concord Avenue, a 47 apartment building constructed by private funds. Architect Arthur H. Brooks, Jr., left, and Chauncey dePew Steele, Jr., owner of the new structure, participated in the ceremony. (Fay Foto Service).



# Cambridge Renewal Projects Won National Honor Awards

Cambridge's two completed renewal projects attained two distinctions in 1963—both projects were developed without cost to the city and both won national awards for excellence.

The Ward Melville Medal for Community Development, a national award, was accepted by Mayor Edward A. Crane in ceremonies at Technology Square in April for "the best accomplishment in community improvement among cities of intermediate size".

In October the Federal Housing Administration in Washington elected the Riverview Project at Mt. Auburn and Sparks Streets for First Honors Award for Excellent Design. Winners were selected from 315 entries, representing 15 states, the District of Columbia and Puerto Rico.

## Tech Square

Technology Square is located in the backyard of MIT. On this 14-acre site stood the former Lever Brothers, 32 buildings of a soap manufacturing plant, and five acres of blighted, rodent-infested, cold-water tenements. The Cambridge Redevelopment Authority demolished the Rogers Block and the combined Lever Brothers and Rogers Properties were acquired by the partnership of MIT and Cabot-Cabot &

Forbes for a modern office and research center.

The City of Cambridge expects to receive approximately seven times more in annual taxes from Technology Square than were received from the same area previously. This should be about \$725,000 annually making Technology Square the largest single tax paying property in Cambridge.

## Riverview Project

Likewise the Riverview Project has an excellent tax record. Whereas the Riverview area returned about \$7,000 annually to the city on taxes, the same area will return at least \$50,000 annually.

The Cambridge Redevelopment Authority, in its annual report, stated that all the cash advanced for the development of these two projects has been or will be refunded to the city as the result of Federal credits and cash grants made for renewal by the State, so that no cash outlay for these projects will be required by the City in the end.



Mayor Edward A. Crane accepts the Ward Melville Silver Medal awarded to the City of Cambridge for "the best accomplishment in community improvement among American cities of intermediate size." Robert C. Erb, president of the Melville Shoe Corporation, made the presentation at ceremonies held at Technology Square. The award was based on the development of the Technology Square office-research center complex on the soap factory and Rogers block site.

# City Planning Board Studies Cover Many Areas Of Interest

By ALAN McCLENNEN, Planning Director

The Cambridge Planning Board was organized for the year 1963 at a meeting on January 8, 1963. Dominic Percoco was elected Chairman and Joseph Guiney was re-elected Vice-Chairman. During the year the Board held two legal hearings and 13 meetings. Board members attended one hearing of the City Council.

The year has been active with the staff providing information and assistance to many individuals interested in the City from many points of view. Detail studies and reports have covered a wide variety of subjects.

## MTA Yard Studied

The various reports in connection with re-use of the Bennett Street Yards of the Metropolitan Transit Authority represented the largest single work prepared. The relationships between Harvard Square as now exists and the MTA Yards in the present use and under various development proposals and as limited by various zoning categories were explored in detail. The Board and Staff were assisted in the development of this report by traffic data collected for the Harvard Trust, the Harvard Coop and the University by Bruce Campbell and Associates. While action toward disposition has been halted by the MTA, the report will be of value if action is re-instituted.

Several orders were passed by the Council in relation to Metropolitan District Commission Parkway changes finally calling on the Board to make a comparative analysis of construction proposals on Alewife Brook Parkway in contrast to Memorial Drive. The Board concluded the Alewife Brook Parkway should be cared for first and that action on Memorial Drive other than signal modernization, should await completion of the Massachusetts Turnpike.

## Reports To Council

Reports were made in response to Council Orders on an additional number of matters. With the City Engineer, problems related to reducing the flood plain of the Charles River Basin were reviewed. A report on some mathematical impacts of the leasing of air rights above public parking lots was prepared. A report opposing the sale of part of St. Peter's Field for parking was submitted with the substitute recommendation that land be leased for a period of years.

In the area of Zoning, the Board approved a petition for a change of zone on Green Street. As a result of adoption of the change by the City Council, the first private apartment house in this neighborhood in many years is under construction at this location.

## Reviews Zone Cases

The Board has reviewed all the cases before the Board of Zoning Appeal. The Board has urged both approval and disapproval and in other cases remained silent. As a general rule it has opposed variance

requests which would violate the density, parking and use requirements of the ordinance. While taking these actions the Board has been reviewing the ordinances to determine what refinements should be made. Also many of the building projects in the City have been studied, often in the preliminary stages so that any overly restrictive aspects of the ordinance may be unearthed. The Board notes that there is a constant flow of new construction with 3 private apartment projects with some 250 apartments under way at years end, all complying with the Ordinance. While some projects remain in the planning stage, action on another 300 apartments is foreseen for the coming year.

Studies of the use of the Clay Pits, (City Dump) have been initiated but not concluded. Uncertainties as to the Route 2 Extension make definitive recommendations difficult. It is expected that with action on Alewife Brook Parkway being proposed by the M.D.C. that some sort of action may become necessary on the Route 2 extension. It is clear that a consolidated review of this whole area by Cambridge, Massachusetts Department of Public Works, Metropolitan District Commission and the Metropolitan Transit Authority would be of benefit to all.

In June the Board filed a special report with the City Council urging that receipts from the sale of the Sanatorium be set aside and used only for purchase of land for expansion of school and recreational areas.

During the winter and the spring the staff worked with the City Council on the

problem related to the reactivation of the Dornally Field Project. Alternate methods of approach were evolved and in due course the Council passed resolutions and appropriated funds to initiate activity based on a high degree of citizen participation.

The Board worked with the Housing Authority by reviewing sites for projects for the Elderly in North Cambridge and East Cambridge.

The staff continued its cooperative activity with public and private groups. The director continued to act as Clerk of the Urban Renewal Co-ordinating Committee. The staff continued to work with the Historical Committee. With the Chamber of Commerce monthly maps of commercial properties for sale and lease were prepared. Social Characteristics of Cambridge for 1960 was published as a companion document to the previous 1950 compilation.

# Future of This Area Under Study



An aerial view of the vast Bennett Street yards of the Transit Authority for which millions were bid when possible sale was considered because of a proposed plan to locate storage and maintenance facilities elsewhere. The site was being discussed as a possible alternate location for the John F. Kennedy Memorial Library. The Cambridge Planning Board in 1963 prepared a study in connection with re-use of the 12.2 acres if the land is sold in the future. (Photo by New England Survey Service, Inc.)





Flames roared through the roof of the Sacred Heart Church on Sixth street, East Cambridge, causing extensive damage to the 88-year-old edifice in July. Cambridge firefighters are shown battling the blaze from the roof top of the adjacent rectory. The blaze was the second major fire to occur within a few months in the East Cambridge section of the city.

By CHIEF VINCENT P. GALVIN  
Cambridge Fire Department

The Cambridge Fire Department had its busiest year in 1963 when fire fighters responded to 4841 alarms and battled the most spectacular and most dangerous fire in the city's history.

Four deaths and financial losses of more than \$750,000 was the price paid for fires in Cambridge last year.

While this was a tremendous toll we are grateful that the cost was not even greater as a result of the Easter Sunday fire which destroyed the 119 year old Squires meat packing plant in East Cambridge.

#### Homes Saved

This fire erupted violently and was the most dangerous in the history of Cambridge. Before it was brought under control it had driven hundreds of families from their nearby homes. Fire embers showered over an eight block area threatening frame dwellings and other buildings. Scores of incipient fires in the area were extinguished by fire companies patrolling the streets and

not a single home was lost.

A two-alarm fire destroyed the Homestead Restaurant on Alewife Brook Parkway on Easter Monday while firefighters were still pouring water on the ruins of the old meat packing plant.

The East Cambridge area was again threatened in June when the Sacred Heart Church was involved in a major fire which required three alarms.

#### Many False Alarms

The 1963 total of 4841 alarms is an all-time high and was 631 higher than the previous year. False alarms numbered 640, which is 11 per cent of the total calls. Of the 1701 alarms which were for actual fires,



Cambridge firefighters battled the most dangerous and the worst fire in the history of the city when the century old J. P. Squires meat packing plant in East Cambridge erupted into flame on Easter Sunday, April 1963. Firefighters from surrounding communities joined with Cambridge firefighters to contain the blaze to the abandoned building and won great praise for their heroic battle.

(Photo by LeRoy Ryan, Boston Globe).

## City's Worst Fire Threatened Many East Cambridge Homes

11 were two-alarm blazes and three alarms were required for the Squires and Sacred Heart Church fires. Accident and special emergencies accounted for 1963 alarms, an increase of 190 over the previous year.

The Cambridge Rescue Company was used during the year as a training area by Dr. Donald F. Dressler, coordinator of Medical Education for National Defense of the Tufts University School of Medicine. Groups of medical students were assigned to spend duty hours and to respond to emergency calls with the Rescue Company. The program will be continued during 1964.

#### Training Program

Training programs were carried out dur-

ing the year under the supervision of Deputy Chief Joseph A. Mullen, department drill master. A Red Cross standard First Aid course was given to all members of the department. Dr. Donald F. Dressler gave two medical lectures covering burns, shock, emergency care of fractures and care of minor wounds and injuries. Nine members of the department were qualified by the Civil Defense Training School as instructors in light and heavy rescue operations.

In 1963 Captains John F. Kenney and Daniel J. Reagan were promoted to the rank of Deputy Chief and Privates Richard C. Cully, William J. Kelley, James V. Rafferty, William J. Friel, Cornelius J. O'Brien and George W. Thorp were promoted to the rank of Lieutenant.

The Fire Prevention program — one of education and inspection — was carried on during the year under the supervision of Deputy Chief Francis J. Connelly. The Fire Department made more than 12,000 fire prevention inspections during the year.



A spectacular view of the meat packing plant fire which threatened the entire East Cambridge section on Easter Sunday, April 1963. The blaze erupted in the early afternoon and reached spectacular proportions as darkness fell. The flames could be seen many miles from Cambridge. Firefighters from Cambridge and surrounding communities fought the flames for many hours and succeeded in containing it within the walls of the century-old building. Roving patrols of firefighters extinguished incipient fires on roof tops of nearby homes. This photograph was taken by Boston Globe Photographer Bob Dean from Storrow Drive.



# Redevelopment Authority Begins New Studies of Projects

By PAUL J. FRANK  
Acting Executive Director

This is the Seventh Annual Report of the Cambridge Redevelopment Authority, organized February 20, 1957, with headquarters in the City Hall Annex, 57 Inman Street.

Officers elected on May 1, 1963 to serve until the next annual meeting were: Thomas J. Murphy, Chairman; Thaddeus R. Beal, Vice Chairman; Paul R. Corcoran, Treasurer, and Charles M. Haar, Assistant Treasurer. John A. Lunn, Chairman from 1960 to 1963, is the fifth member of the Authority.

Mayor Edward A. Crane, on April 25, 1963, accepted for the City the Ward Melville Award for Community Development. Robert C. Erb, President of the Melville Shoe Corporation who presented the award, said that Technology Square was "the best accomplishment in community improvement among American cities of intermediate size."

"Cambridge is pleased that the Ward Melville Award judges are paying national tribute to this city for Technology Square which will join with many other scientific facilities to uphold the reputation of this University City as the nerve center of the nation's research and development program," Mayor Crane declared in accepting the award at the luncheon.

"And what is also pleasing," the Mayor continued, "to the citizens of Cambridge is that Technology Square, when completed, should be the biggest single source of tax revenue to the City. The Cambridge Redevelopment Authority members are to be commended for their outstanding success in this development."

Immediately following the award luncheon, Mayor Crane was joined by Technology Square officials, Dr. James R. Killian, Jr., Chairman of the Corporation, Massachusetts Institute of Technology, and Gerald W. Blakeley, Jr., President of Cabot, Cabot & Forbes Co., and by John A. Lunn, Chairman of the Cambridge Redevelopment Authority, in groundbreaking ceremonies for the second building 575 Technology Square, now under construction.

In June, 1963, the Redevelopment Authority signed the official Certificate of Completion for the first building, 545 Technology Square.

## Refund To City

On September 12, 1963 the Redevelopment Authority refunded to the City \$80,000 from the Riverview Account. This transaction was made possible because the Federal Housing and Home Finance Agency approved a credit of \$182,732.00 to the Riverview Project for the new Peabody School, which credit more than constitutes the city's share of the Riverview net project cost.

The City in 1963 received the annual payment of \$5,388.18 from the Commonwealth of Massachusetts as the State's estimated share of the Rogers and Riverview Net Project costs. Since the start of the annual renewal grants authorized by the Legislature the City has received \$21,552.72 of the estimated total of \$107,763.63 to be paid over a 20-year period. The exact amount of the total state grant will be known when the final project costs are tabulated for the Riverview Project.

All the records of the Cambridge Redevelopment Authority were audited by State Auditor's Department for the six-year period from June 30, 1957 to March 31, 1963.

## Council Asks Study

As a result of two orders passed in City Council in April 1963, the Cambridge Redevelopment Authority was ordered "to restudy the former Donnelly Field Renewal Project area with a view to submitting to the City Council a revised tentative plan taking into full consideration the rights and interests of home owners, residents, and citizens and the problems involved in relocation." The City Manager, in the City Council order, was requested "to provide the Redevelopment Authority with such resources as it may require to conduct this study until such time as Federal financing is again made available for planning purposes."

On June 24, 1963, the City Council approved a \$40,000 appropriation to the Authority to finance the start of the restudy of the area to be known as the Wellington-Harrington Project Area.

Also at the direction of the City Council, Mayor Edward A. Crane appointed the Wellington-Harrington Citizens Committee to work with the City Council and the

Redevelopment Authority in proposing a neighborhood improvement plan for the Wellington-Harrington area.

In December, 1963, Morris Kritzman joined the staff of the Redevelopment Authority to represent the Authority on the Citizens Committee, to serve as its secretary, and to assist in making arrangements for opening and maintaining headquarters in the area for the committee.

## Parking Meter Cash Receipts Are High

Parking meter receipts and fines for parking violations put \$412,947.90 into the City Treasury in 1963 according to the report filed by William E. McLaughlin, Parking Meter Coordinator.

The 1963 receipts were \$22,550.56 more than the amount collected in 1962.

Violators of parking ordinances paid \$234,683.82 in fines in 1963, an increase of \$18,393.05 over the previous year.

The city had 2900 parking meters in operation in 1963, up 395 from 1962. There were 2320 meters at curbside on the streets and 580 in municipal parking lots.

## Electrician's Report

Modernization of fire alarm systems in eight Cambridge elementary schools was accomplished by the Cambridge Electrical and Fire Alarm department in 1963.

City Electrician and Chief Fire Alarm Operator William H. Crocker in his 1963 report states that interior fire alarm systems in the elementary schools were connected directly to Fire Alarm headquarters.

During the year an additional 43 street lights were installed bringing the total of street lights to 3732. Mercury lighting was installed on Harvard street, Main street, Michael A. Sullivan square, and at spot locations throughout the city.

The Electrical Department employees provided routine maintenance of electrical equipment for all municipal departments and in addition completed a number of major installation projects in schools, municipal institutions and other public buildings.

## Auditor's Report

The City of Cambridge continues to earn high ratings with finance houses who rate municipalities for investors in municipal bonds.

City Auditor Martin F. Nolan in his report to the Cambridge City Council and the City Manager states that the city has an "Aa" rating by Moody's Investor Service Inc.

The City Auditor submits a Balance Sheet as of December 31, a Comparative Statement of 1962 and 1963 receipts, and a Statement of Outstanding Debt as of December 31, 1963, as part of his report to the City Council.

"These summaries reflect the sound financial condition of the city. Our books are current and all obligations are audited and warranted for prompt payment, enabling the city to take full advantage of cash discounts and allowances," Auditor Nolan reports.

Control of the municipal employee's group insurance program is maintained by the Auditor's office. More than 2600 employees were covered in the program which provides life insurance, hospital, medical and surgical coverage. The cost to the City in 1963 for half of the joint program was \$209,809.47.

## Budget Approved As Offered By Manager

The 1963 municipal budget of \$22,855,953.34 submitted by City Manager John J. Curry was adopted by the City Council on March 11 without change.

Budget Examiner-Personnel Director Owen F. McCall states in his annual report that close scrutiny of the amounts requested by department heads resulted in a paring of \$1,238,160.56 in the budget prior to its submission to the Council for final action.

Throughout the year procedures established by the Budget-Personnel Department maintained a continuous review of departmental expenditures for operation.

The Department's division of personnel administration was active during the year in recruitment programs for professional, semi-professional, and clerical workers required by various departments.

The Personnel Director works closely with placement directors in Cambridge high schools by keeping the schools informed of pending Civil Service examinations to fill vacancies in clerical positions. During the year, the division cooperated with Northeastern University's Engineering School to set up a trainee program in the Traffic and Parking Department. An affiliation program with Northeastern has also been developed for the training of x-ray technicians at the Cambridge City Hospital.

## New Machines Raise Printing Output

The Printing Division of the Cambridge Purchasing Department received new equipment and contracts for machine processing of important municipal records were negotiated in 1963.

In his annual report, Purchasing Agent John H. Corcoran states that the acquisition of a new off-set press, power paper cutter, collating, folding, and binding machines will increase the quantity and quality of the printing division operation.

Data processing service contracts have been signed to process billing for real estate and personal property taxes, and water bills. Police listings and the voting list, revised annually, will also be handled under the contract.

Purchasing of supplies and equipment for all departments of the city is the principle function of the Purchasing Agent's department and more than 15,000 purchase orders and 425 formal contracts were processed during the year.

## Treasurer's Report

City Treasurer and Collector of Taxes Frederick J. Reardon reports that a total of \$46,000,000 was handled by the Treasurer's Department in 1963.

"Our principal source of revenue is the real estate tax and at year end \$15,732,500 had been collected," Treasurer Reardon reported.

Personal Property taxes of \$1,975,000 and Motor Vehicle excise taxes amounting to \$1,200,000 were also collected.

"In anticipation of the tax collections, the city borrowed \$6,000,000 from local banks at a cost of \$42,984 interest," Mr. Reardon said. "The interest charge was partially offset by a return of \$20,670 which was earned by restricted funds invested in U. S. Treasury bills."

The City Treasurer collected \$2,138,604 in withholding taxes for the U. S. Government and \$190,646 for the Commonwealth of Massachusetts.

The City of Cambridge entered 1964 with cash assets of approximately \$3,000,000, the Treasurer's report states.

## License Commission

Fees for all types of licenses issued by the Cambridge License Commission put \$228,051.68 into the City Treasury in 1963. The Commission issued 3991 licenses at varying fees.

The largest source of license income was the 195 liquor licenses issued for a total of \$201,130 in fees.

The License Commission held regular meetings at 2 p.m. on Tuesdays at City Hall.

## Civic Unity Group Works For Harmony

The Cambridge Civic Unity Committee held many meetings during the year in carrying out its responsibilities as the official municipal agency for analyzing and evaluating problems of minority groups.

R. Wilbur Bright was chairman of the Committee during 1963. Other officers were Mrs. Wallace Dickson, vice-chairman; Mrs. Judson Shaplin and Henry M. Nevin, served as Secretary.

The Committee aims to eliminate frictions which may arise because of differing racial backgrounds or other factors and through programs and conferences seeks to bring about understanding and cooperation.

The Civic Unity Committee held meetings throughout the year to discuss problems covering areas of equal employment opportunity, fair housing, apprenticeship training, and religion. Dr. Gordon W. Allport of the Department of Social Relations, Harvard University, was the principal speaker at the Ninth Annual Clergy Seminar sponsored by the Civic Unity Committee.

Miss Carol M. Smith served as the acting Executive Director of the Committee for the year.

## Retirement Board

The Cambridge Retirement Board approved 28 applications for pensions and 10 applications for survivor benefits under the Contributory System in 1963. The Board also approved 13 requests for pensions and 6 requests for survivor benefits under the Non Contributory System in 1963.

Retirement allowances in 1963 amounted to \$718,943.61. The book value of investments held as of December 31, 1963 in bonds, stocks, and Savings Banks amounted to \$6,061,238.73 with interest earnings of \$204,790.81.

The Cambridge Retirement Board for 1963 consisted of three members: Chairman, George W. Mickle; Secretary, Martin F. Nolan; and Manning A. Williams.

## Foreclosed Property

Property acquired by the City of Cambridge by virtue of tax lien foreclosure is under the care, custody and management of Atty. Samuel M. Flaksman, the Custodian of Foreclosed Property.

At the beginning of 1963, there were 21 parcels on hand, all vacant land. During the year, one additional parcel was acquired and five were sold at public auction returning them to the tax rolls of the city. At the end of the year there were 17 parcels remaining. These parcels are available to the public for purchase. Information concerning the availability of foreclosed property for purchase may be obtained from Attorney Flaksman at Room 705, 678 Massachusetts ave.

## Sealer's Report

Cambridge Sealer of Weights and Measures Anders T. Anderson reports that his department made 5401 tests of weighing and measuring devices in 1963. The testing resulted in 521 scales being adjusted and 103 others being condemned.

In addition to testing, Sealer Anderson checked more than 10,000 pre-packaged commodities offered for sale in stores throughout the city. These commodities included meats, bread, fruits and vegetables. It was found that 552 packages were underweight and 160 packages were overweight.

The Department inspected and tested scales, gasoline pumps, oil truck meters, clinical thermometers and taxi meters.

Harvard University has close to 130,000 living alumni scattered in every state of the Union and in most of the countries of the world, according to Dr. Nathan Pusey's 1963 report as President of the University. More than 2000 students and scholars come to Harvard each year from foreign countries.







The William F. Draper portrait of President Kennedy was the focal point of the Memorial Exhibit. President Kennedy is shown wearing the Spee Club tie. The portrait was painted in 1962 by Mr. Draper, also a member of the Spee Club, and now hangs in the club on Mt. Auburn street.



The late Governor Paul A. Dever, Mayor Edward A. Crane, and Congressman John F. Kennedy are shown in July 1950 as they reviewed a parade at Cambridge Common in conjunction with the dedication of the Washington Elm Memorial.

"The world stopped and wept with us," an American abroad wrote to describe the shock and grief which swept the world on November 22, 1963 when President John Fitzgerald Kennedy was assassinated.

"We in Cambridge have a special place in our hearts for John Fitzgerald Kennedy because he finished his formal education within the City of Cambridge and began his political career as the Congressman representing the City of Cambridge. It was not that others loved him less, but rather that we loved him more."

These words were used by Mayor Edward A. Crane and the Cambridge City Council in a memorial resolution adopted on December 2, 1963 to express the grief of the people of Cambridge.

There were many in Cambridge — people in all walks of life — who had had some personal association with John Fitzgerald Kennedy. Some had known him intimately as a student at Harvard, as our city's Congressman, United States Senator, and President of the United States. Hundreds of photographs and other mementoes of these associations were shown to the public at the John Fitzgerald Kennedy Memorial Exhibit at Cambridge City Hall during the closing weeks of 1963 as the world mourned. An album containing these and many more photographs displayed at the exhibit was presented on behalf of the citizens of Cambridge to the Kennedy Family by Mayor Edward A. Crane.

"It was not that others loved him less, but rather that we loved him more."



"We will remember him, smiling." This photo of John Fitzgerald Kennedy was taken on March 17, 1960 at a St. Patrick's Day party in Washington when he was United States Senator. "The look of the Irish" was the caption used in newspapers throughout the country when the picture was published. Miss Rosemary O'Neill wrote the caption on the hand.



Cambridge school children viewed the hundreds of photographs and other mementoes of President Kennedy associations with Cambridge and its people. Russell School pupils at the exhibit, l. to r., Deborah Meehan, Kathy Conway and Nancy Votrain.



President Kennedy is shown as he greeted members of the Matignon High School basketball team and others at the White House in April, 1963. Congressman Thomas P. O'Neill, Jr., with back to camera, had just introduced the team to the President.



A city mourns a leader and friend. The Cambridge City Council Chamber was the scene of the John Fitzgerald Kennedy Memorial Exhibit during the final weeks of 1963. The Draper portrait of the late President was shown to the public for the first time.



Congressman Thomas P. O'Neill Jr., of Cambridge, offers congratulations to Senator Lyndon B. Johnson on the morning following the Texas senator's nomination as the Democratic candidate for Vice-President. Photo was taken at Los Angeles in August 1960. Congressman O'Neill succeeded John F. Kennedy as Cambridge's Congressman.



Smiling faces greeted a smiling John F. Kennedy when he returned to the Harvard Yard on January 9, 1961, eleven days before his inauguration as the thirty-fifth President of the United States. The President-elect came to Cambridge to attend a meeting as an Overseer of Harvard College.



# Future Of Rindge Studied In Diamond Jubilee Year

By JOHN M. TOBIN, Superintendent  
Cambridge School Department

(Following is a summary of the annual report submitted by the Superintendent of Schools to the Cambridge School Committee and the citizens of Cambridge. The complete report is available at the office of the Superintendent.)

I submit herewith my 19th annual report which is the 96th in the series of annual reports of the Superintendent of Schools and the 124th in the printed reports of the School Committee of Cambridge.

The year 1963 has been a notable one for our country and for the Cambridge Public Schools. On the local scene, the Rindge Technical School was the center of public attention on several counts and at several times. The School celebrated the 75th Anniversary of its founding in 1888 as the Cambridge Manual Training School. Headmaster Emeritus John W. Wood, who has been associated with the School as pupil, teacher, and Headmaster almost from its beginning, has written a history of the school, which we have published.

#### Goals Re-examined

Also, in 1963, the School Committee chose to re-examine the educational philosophy and goals of Rindge in terms of pupil needs in this automated space age. Despite the lure of federal and state aid for vocational education, the Committee decided to continue Rindge as a technical school rather than as a narrowly vocational one. An Advisory Board from business and industry has been formed to work with the administration and faculty of the Rindge Technical School to the end that the School's curriculum be promptly and constantly responsive to significant scientific and technological change.

The Rindge Technical School is expensive to maintain. Costs will continue to rise. Superannuated and obsolescent equipment in shops and laboratories must be replaced on a continuing basis. Teachers' salaries are constantly on the rise; and, we are competing with industry when we recruit teachers for Rindge in certain instructional areas. I cannot foresee, therefore, anything other than rising per pupil costs at Rindge.

#### Libraries Opened

There is no substitute for the laboratory table, no substitute for pupil involvement in experimental work at his own level in the teaching and learning of the physical sciences. And there is no substitute for an adequate library in the teaching and learning of the social, the pure and applied sciences, as well as of the liberal and fine arts.

The satisfaction of the pupil's intellectual curiosity is a must if his education is to prove itself relevant, personally meaningful. The school library is the teaching device without peer for this purpose.

It is, therefore, with great personal satisfaction

that I record the realization in 1963 of my earlier recommendation that a centralized school library be established in the Cambridge High and Latin School. I also recommended a plan for the activation of centralized school libraries in each of our elementary schools. I am happy to note that in 1963, library furniture was ordered for the Longfellow School, the second of our elementary schools to be so equipped.

#### Civil Rights

Unquestionably, the home, the neighborhood, the school and the church are the major influences in the socialization process: the on-going process whereby and wherein each of us learns those ways of thinking and acting which are the marks of the civilized member of our society. The increasing share of public attention which Civil Rights are receiving in our country makes it imperative that any agency which plays as important a part in this process as does the school, pause to reassess its function and functioning.

In terms, then, of this socialization process, just what is the school's function in teaching those ways of thinking and acting with respect to Civil Rights which are the marks of the committed citizen of our country? Surely, it is our responsibility to teach something more than the bare facts of Civil Rights.

The Cambridge Public Schools accepted this responsibility in 1954 when we issued to our classroom teachers a "Curriculum Guide for Democratic Human Relations" which was several years in preparation by a Staff Committee. This "Guide" offers a wealth of practical suggestions for using the subject matter of all areas of instruction as a spring board for teaching the practice of democratic human relations as "an all day every day" type of operation.

#### Committee Formed

In November, 1963, a Citizens' Committee on Negro History was formed to work with our Elementary Curriculum Committee to the end that the Negro's contribution to our history, literature and art forms may be adequately covered in the appropriate curriculum areas. I think it should be noted that this Citizens' Committee is of the opinion that no separate course in Negro History be introduced into our curriculum. It



Skillful maneuvering and knowledge of safety rules for bicycle riding won championship laurels for nine-year-old Linda O'Brien at the annual bicycle rodeo held on Cambridge Common under the supervision of Sergeant John E. McCarthy, Cambridge Police Safety Education director. The rodeo is sponsored by the Cambridge Junior Chamber of Commerce. (Photo by Ed Colleran, Cambridge Police)

recommended, rather, that, just as in the case of the members of other groups, the contribution of the Negro be noted where it is natural, logical and proper to do so.

The individual's participation in all aspects of community life is to be circumscribed only by his own ability, and his own desires. Anyone, regardless of his ancestry, whose ambition outruns his ability is in for a hard time and a sad awakening. Equally tragic is the position of the non-achiever who can but does not. Both types of individuals are to be found in our schools; both types are to be found in each racial, ethnic, religious, and socio-economic group. How do we help pupils solve problems of this nature?

#### Guidance Program

An intensified guidance may prove to be the best answer. To this end, we have inaugurated a pilot guidance program in grades 7 and 8 of four of our elementary schools: the Fletcher, Houghton, Roberts and Webster. Miss Mary F. Moran, whose graduate work has centered on guidance in the Elementary School, has been assigned full time to this program as Guidance Counselor.

In 1963, the Cambridge Public Schools took another major step in helping our pupils realize their potential. For the first time in more than 30 years, we conducted a Summer School. Enrollment was re-

stricted to residents of Cambridge currently enrolled in a secondary school. There was a tuition charge of \$20.00 per course except for Driver Education, for which the fee was \$35.00. One full scholarship and one partial scholarship were awarded on the basis of need.

#### Program To Expand

The Summer School enrolled pupils whose goals fell into four different categories. Some were interested in making up for credit course work failed in a previous semester. Some wished to review the work of a course already passed in order to gain a more solid foundation for future work. Some desired to gain a pre-view of a course to be taken at a later date for credit. Many of those who enrolled in Personal typing, the Art Workshop and in Driver Education were interested in personal enrichment. In 1964, we hope to increase our course offerings. We confidently expect our enrollment to increase.

In conclusion, I wish to express publicly to the Headmasters, Masters, Directors, Teachers and all other employees my sincere appreciation for their cooperation, assistance and support. I wish, also, to express my deep gratitude to His Honor, the Mayor, and to the Members of the School Committee who have given their time so generously, and who have been so cooperative with their advice and counsel.

## The 1962-1963 Cambridge School Committee



Members of the Cambridge School Committee elected for the 1962-1963 term are, left to right, seated, (James F. Fitzgerald, Mrs. Paul K. Ackermann, Gustave M. Solomons, Mayor Edward A. Crane, George F. Olesen, Jr., Anthony Galluccio, and Joseph E. Maynard. In the rear, left to right, Superintendent of Schools John M. Tobin, and Edward O'Connell, Secretary of the School Committee. (Photo by Edward M. Powers)





Miss Bonnie Tubridey, Cambridge Public Welfare Department social worker in the Aid to Dependent Children Division, dramatizes an accomplishment of the department by trying a Licensed Practical Nurse cap on an associate. The ADC program encouraged mothers to acquire new skills to make themselves economically independent, and one mother earned an LPN cap.

## Assessor's Report

The 1963 tax rate of \$72.60 was announced by the Board of Assessors and the City Manager on April 3. The tax rate was the same as that of the previous year and it marked the first time since 1954 that the tax rate had not been increased.

(Editor's note: The 1964 tax rate was also set at \$72.60 per \$1000 valuation which established something of a state-wide record in post WW II years — the same tax rate for three successive years and two successive years without an increase.)

City Manager John J. Curry said that the tax rate "freeze" was accomplished because of increased valuations, municipal economies and favorable state-city account balancing.

The Board of Assessors established the total assessed valuation for 1963 at \$258,755,250 an increase of \$10,769,600 over the previous year. The 1963 total real property valuation was set at \$231,183,600 and personal property valuation was established at \$27,571,650.

Public utility companies all reported substantial increases in personal property and new construction added to the tax rolls during the year. The Charterhouse Motel, 545 Technology Square, and the Fresh Pond Shopping Center were among the largest of the newly built structures which added substantially to the increased valuation to the tax rolls.

## Sister City Mayor Here For Visit

Mayor Geoffrey F. Hickson of Cambridge, England, and Mrs. Hickson were visitors to Cambridge, Mass., in April, 1963, and participated in a series of social and civic events as the guests of Mayor and Mrs. Edward A. Crane.

Mayor Hickson joined with Cambridge, Mass. civic leaders in participating at the official opening of the Charter House Hotel and at the Patriot's Day ceremonies on Cambridge Common and Lexington.

Mayor Hickson brought several gifts from England. One was a stone from Clare College, Cambridge University, which was incorporated into the new hotel building. He also presented Mayor Crane with an official gift from the Mayor and Corporation of Cambridge, England. The gift was a two volume "Survey and Inventory by the Royal Commission on Historical Monuments in the City of Cambridge".

The English mayor also brought a gift from Cambridge, England school children to the school children of Cambridge, Mass. An illuminated vellum scroll expressed the hope that the school children of the two cities might exchange letters and might arrange for exchange visits.

Mayor Crane presented Mayor Hickson with a set of book ends bearing the official seal of Cambridge, Mass., and inscribed: "God grant to our two university cities the wisdom to lead mankind to enduring peace."

# Welfare Program Trains Mothers To Gain New Skills And Jobs

By CHARLES J. LITTLEFIELD,  
Director of Public Assistance

The Cambridge Welfare Department spent \$3,918,499.07 in 1963 to aid needy persons, but, due to State and Federal reimbursements, the net cost to Cambridge was \$841,215.73.

In the Old Age Assistance category, we spent \$1,153,348.95. Of this amount \$749,010.80 was reimbursed by the Federal Government and \$296,659.14 was returned by the Commonwealth of Massachusetts, making a net cost to Cambridge of \$107,679.01. There were 1323 cases on the payroll January 1, 1963. During the year there were 221 cases added making a total of 1544 cases aided. There were 300 cases closed in this period leaving a total of 1244 cases on the payroll at the end of the year.

### ADC Program

In the Aid to Dependent Children program we spent \$993,888.53. Of this amount \$444,818.22 was reimbursed by the Federal Government and \$328,959.02 was reimbursed by the State leaving a total cost to Cambridge of \$220,111.29. Under this program there were 496 cases on the rolls January 1, 1963. During the year 371 cases were added making a total of 867 cases aided during the year. In the same period 335 cases were closed leaving a total of 532 cases on the payroll at the close of the year.

### Disability Assistance

In the Disability Assistance category this department spent \$358,855.79. Of this amount \$116,233.72 was reimbursed by the Federal Government and \$151,902.49 was returned by the State making a net cost to Cambridge for this program \$90,719.58. There were 242 cases on the payroll January 1, 1963. During the year 84 cases were added making a total of 326 cases aided in 1963. In the same period 92 cases were closed leaving a total of 234 cases at the end of the year.

### Medical Assistance

In the Medical Assistance For The Aged program we spent \$1,158,693.87. Of this amount \$561,966.53 was reimbursed by the Federal Government and \$397,818.25 was reimbursed by the Commonwealth of Massachusetts leaving a total of \$198,909.09 as the local cost. Under this program there were 543 cases on the payroll January 1, 1963. During the year there were 358 cases added making a total of 901 cases aided during the year. There were 284 cases closed in this period leaving a total of 617 cases on the rolls at the end of the year.

### General Relief

Under the General Relief program we spent \$253,711.93. This department collected \$29,915.17 on cases not settled in Cambridge, leaving a total cost to Cambridge in this category of \$223,796.76. At the beginning of the year there were 139 cases being aided on General Relief payrolls. During the year there were 167 cases added making a total of 306 cases in this category in the year. In the same period 135 cases were closed or transferred to a reimbursable category leaving a total of

171 cases on the payroll at the end of the year.

In our previous annual report we pointed out that the City Manager with the approval of the City Council increased our social service staff in compliance with a directive from the Federal Bureau of Family Services to reduce caseloads and improve services to families. It was pointed out that the broad objectives of this pilot program were to strengthen family life, safeguard children in hazardous home conditions and reduce dependency through an effective program of rehabilitation services and also to bring about more effective location of deserting parents and prevention of fraud.

### Mothers Trained

We feel rather proud in our department that our efforts in the area of rehabilitation are beginning to reach fruition. We have seen this year some of our Aid to Dependent Children mothers graduating as practical nurses. We have several of these women who are completing courses in hairdressing and a number who are taking clerical courses. We have seen another mother who along with economic adversities is afflicted with a physical incapacity and in spite of this handicap has completed higher education and is today employed as a professional person.

Preparing women, who have been away from the labor market bringing up their families, for gainful employment when their children have become of age is still a problem in the field of social work but our experience during the past year gives cause for optimism.

### Scholarships Awarded

Concerning our Aid to Dependent Children category, it is encouraging to observe the trend toward higher education on their part and it is interesting to point out that a number of them have received scholarships. For the second consecutive year the Quota Club of Cambridge has awarded a scholarship to an outstanding child whose family is being assisted under the ADC program. I take this opportunity to commend the Quota Club.

The newest of our public assistance programs is Medical Assistance For The Aged, a program which provides hospital care, nursing home care, out-patient treatment, home nursing care, prescriptions, laboratory fees, x-rays, dental care, eyeglasses, hearing aids, etc., for elderly persons who meet the eligibility requirements.

The increase in life expectancy in this country, which is accompanied by a gradual declining death rate, increases the age of our population each year so it can be seen that this is a program which will continue to expand.

In 1964 we hope to continue to modernize our physical set-up.

We are obtaining a new copying machine to facilitate the vast numbers of records our department must copy.

We are studying ways to expedite the processing of our assistance payrolls and will either go into data processing or will up-date the present processing system.



Mrs. Katharine R. Clark, member of the Cambridge Board of Public Welfare, and Elmer McLeod, senior accountant at the Welfare Department, discuss the new duplicating equipment purchased in 1963 to speed up administrative routine in the department.

## Improvements Made At City Home

The program of rehabilitation of plant and equipment begun several years ago at the Cambridge Home for Aged and Infirm made considerable progress during 1963 and will continue through 1964.

During 1963, the entire first floor, which is used for care of residents needing medical supervision and care, was completely re-equipped with hospital type beds, mattresses, bedside cabinets, and comfortable cushioned chairs. New dormitory type beds, mattresses, bedside cabinets and chairs were provided for the second floor, the area used for men requiring only custodial care. In addition, new lighting was installed and all rooms and corridors on the second floor were painted.

### New Facilities

In August, a \$40,000 project was begun on the first floor to provide new sanitary facilities and to install modern sanitizing equipment for patient care equipment and utensils. This project required the demolition of six rooms and rebuilding with colorful ceramic tile, terrazzo flooring, new tubs, shower units, lavatories and toilets.

The rehabilitation program is expected to continue during 1964 with additional interior painting and an extensive program of exterior painting, repairing, and rescreening of several hundred windows. A beautification project for the flagpole circle at the main entrance of the building is being planned by a group of public spirited citizens.

The Cambridge Day Center, a psychiatric unit under the administration of the Massachusetts Department of Mental Health, was officially opened for the reception of patients on August 2, 1963. The Day Center leases rooms on the second floor of the Home which had been unused for several years. The Day Center provides a psychiatric therapy program for Cambridge residents. Dr. Felix Cohen, of the Westboro State Hospital and consultant psychiatrist at Cambridge City Hospital, is director of the Day Center.

### 110 Residents Daily

The Home for Aged and Infirm provided a total of 40,534 days of care during the year to an average daily population of 110 residents. Included among those cared for in 1963 were several people driven from their homes by fire and several children given overnight care pending court action on neglect charges brought against their parents.

There were 28 deaths among residents of the Home during 1963.

The total budget appropriation for operation of the Home for Aged and Infirm was \$242,700, of which \$232,716 was expended. Additional funds for rehabilitation of plant and equipment were provided by the Executive Department. Receipts for board and care of residents totalled \$177,532.50 in 1963, the highest amount collected in the history of the institution.

As in the past many charitable people contributed to the well being of residents by friendly visits during the year. Many organizations provided entertainment, favors, and gifts throughout the year and particularly during the Christmas season. Their thoughtfulness and kindness is deeply appreciated by the residents and the staff.

## Hand of Friendship



Mayor Geoffrey F. Hickson of Cambridge, England, extends the hand of friendship to "William Dawes" at the Patriot's Day observance on Cambridge Common. Mayor and Mrs. Hickson were official guests of the City of Cambridge, Mass., in April, 1963.



## Civil Defense Director Gives Priority To Shelter Program

By CHARLES F. DONOHOE,  
Civil Defense Director

During 1963 the Civil Defense Agency continued to develop the federally sponsored fallout shelter program designed to increase the survival capability of all our citizens. The development of this program involves activity in administration, logistics, training and a final development phase.

In the first phase of the shelter program, a survey was made under the control and supervision of the Corps of Engineers to determine which of the existing buildings in Cambridge would provide suitable shelter for our population. The survey results indicated that 359 buildings would provide 224,144 persons with shelter space.

The marking of approved shelters and

of Sergeant Matthew H. McPhelim continued to function in a superior manner when called upon. During the year the auxiliary police officers performed 4375 hours of police and other special duty at civic events, public meetings and at multiple alarm fires. Forty-eight men of the auxiliary police division have completed radiological monitoring courses and have accepted assignments in the shelter program.

The Communications Division held regular monthly radio tests between Cambridge and Sector headquarters in Bedford. The division is recruiting and training new personnel to provide a communications capability consistent with our local defense plan.

During 1964 the Civil Defense Agency will continue to implement the public shelter program. The priorities will be to license, mark and stock the shelters, and to train shelter management personnel. The success of the program will depend largely upon the public response to our efforts to recruit volunteer personnel. Recruiting for Civil Defense programs has been a continuing effort, but the results to date have been most disappointing. Your help is needed.

### Traffic Director's First Report

Following is the first annual report of the Department of Traffic and Parking as submitted by Robert E. Rudolph, Director of the department:

1963 was the first year of operation for the Traffic Department. After approval of the budget the Director was able to begin building a staff. A program was set up with Northeastern University on a cooperative basis whereby the Department employs four engineering students on a rotating basis. This program then provides for the training of future traffic engineers, some of which will be used in Cambridge itself and at the same time makes engineering help available to the Department.

A full time engineer was added to the staff and later an administrative assistant was added to take care of the administrative work along with public relations.

Two new cars were added to the Department bringing the total to three.

The most significant advances for the year were in the type materials used for signs. Better posts are being used at lower costs. All signs are being put on aluminum instead of steel and the sign faces are now prepared from long lasting material and reflective material for night visibility.

In addition to the materials used, the sign messages and sizes of the signs, were changed to meet national standards, generally providing for larger signs.

Much of the time spent by the Department was on designs and specifications of improvements that were not as yet put into effect. A post card poll was taken of certain streets to obtain neighborhood opinion on one-way streets and parking regulations.

The most effective program of the Department was the posting of emergency snow streets. All main arteries were posted by the end of the year with the signs and regulation bringing marked improvement to the snow clearance program.

A voluntary program was set up for the purpose of street sweeping with fliers going out to the public asking citizens to move their cars on scheduled street sweeping days.

New neon "Walk" and "Don't Walk" signals were installed on August 20th in Harvard Square as the first step toward educating the public on the Jaywalking regulation which was scheduled to become effective on June 1st, 1964.

In relation to parking meters, the city purchased 500 Duncan Miller V.I.P. meters. These are considered the best on the market by the Traffic Director. These meters were placed in the new parking lot in Central Square and on side streets in Central Square as well as parts of upper Mass. Ave.

Concurrent with the new meter installations, some of the angle meters were removed from the Central Square Area, allowing for the rearrangement of Bus stops and taxi stands along with temporary channelization in Central Square. This was the beginning of the ultimate plans for Central Square Improvement scheduled for 1964.



New equipment purchased for the Public Works Department expedited the daily clean-up tasks of the sanitary division. A newly acquired vacuum pickup unit helps to solve the annual autumnal problem of clearing the streets of fallen leaves. Public Works Commissioner Ralph J. Dunphy and Foreman Frank Hillis, on the right, watch the operation of the new vacuum cleaner.

## Public Works Department Tasks Speed Up With New Equipment

New equipment and vehicles acquired in 1963 expedited the day to day house-keeping functions of the Cambridge Public Works Department.

Public Works Commissioner Ralph J. Dunphy and his division supervisors report that the new vehicles and equipment permitted speedier and more efficient accomplishment of street and sewer cleaning tasks.

New pieces of equipment included two catch basin cleaning machines, two vacuum leaf loaders, two street cleaning machines, a brush chipper, a Skyworker boom for tree trimming, three sanding trucks, and seven snow plow attachments.

### Trees Trimmed

Supervisor James Nevins of the Parks and Forestry Division of the Public Works Department reports that nearly 1600 trees were trimmed, 179 trees removed and 553 trees and shrubs planted.

The Parks and Forestry employees rehabilitated the Black's Nook area at Fresh Pond and the site of the old Sleeper School. The municipal greenhouses raised 20,000 plants for beautifying public squares and buildings, and 15,000 spring bulbs were planted. A new brush chipper acquired by the division was used successfully after the Christmas holidays to dispose of the thousands of discarded Christ-

mas trees which formerly were burned at Fresh Pond.

### Streets Repaired

Sewer maintenance is a continuing program and hundreds of catch basins throughout the city were machine cleaned and many were rebuilt.

More than 65,000 square yards of asphalt were used to resurface streets, tot lots and parking lots throughout the city. Under provisions of Chapter 90 of the General Laws, the city resurfaced nine thoroughfares at a cost to the city of \$25,459, with the balance of \$76,000 being borne by the County and State.

It is estimated that about 40,000 tons of rubbish were dumped at the New Street dumping area in 1963. This total included 2630 tons of residue from the municipal incinerator which burned 7204 tons of rubbish during the year.

Ralph N. Hamilton, Superintendent of Cambridge Cemetery, a division of the Public Works Department, reports that 710 interments were made at the cemetery in 1963 bringing the total number of interments to 70,979. Development of a new area of the cemetery was completed during the year and work on the development of another section has begun. The Cemetery Division collected \$108,000 in revenue in 1963.

## Cambridge Water Charges Are Below National Average

By WILLIAM H. MCGINNESS,  
Supt., Water Dept.

Adequate water supply is uppermost in the minds of all communities throughout the country. With the development of high-rise apartments and the increasing demand by industry, water is becoming a serious problem throughout the country.

When one considers that the nationwide average cost of developing, treating and distributing water to the consumers is approximately 30c per thousand gallons, and the Cambridge Water Department is furnishing to its consumers safe, potable water at a cost of 21c per thousand gallons, credit must be given for good administration and efficient operation by the City.

It must be noted that the Cambridge System is well over 100 years old. Constant improvements and maintenance are necessary to meet the ever-increasing demand by the consumers. Many citizens observed the Capital Improvement Program carried out in 1963, when the transmission main in Cambridge Street from Harvard Square to the Charles River Dam was rehabilitated with a minimum of inconvenience to the consumers. This main had been installed in 1895.

This project provided for the removal of the accumulated corrosion within the cast-iron transmission main which restricted water flow and the placing of a protective lining of cement mortar to prevent a build-up of encrustation within the pipe.

A similar project will be undertaken in 1964 in the transmission mains furnishing water to the southeasterly section of the City.

Extensive improvements and new plantings have been made at the Fresh Pond Reservation during the past year. Most of the work has been made possible with the co-operation of The Cambridge Garden Club. The shrubs and trees have been furnished at no expense to the City. The overall program is extensive and it is planned to continue the work for years to come. It is encouraging to receive co-operation by people who are interested in the development of this beautiful area surrounding the Fresh Pond Reservoir. More and more people are making extensive use of the area. It is definitely a relaxing area of natural beauty.

Water treatment facilities at Fresh Pond are open for inspection and the public is invited to tour the plant.



"Operation Camel" is the name Civil Defense leaders have given to the gigantic task of filling thousands of water cans for storage in fallout shelters. Auxiliary Police Officers John Grant and Richard Bee are shown filling one of the 17 1/2 gallon containers which will store water for 5 years. Volunteers are needed for this work.

stocking them with survival supplies comprises the logistical phase of the program. Survival supplies are delivered to each facility in amounts sufficient to provide the basic needs for two weeks of those using the shelter.

### Students Helped

Volunteers from Boy Scout troops, members of the Key Club of the Cambridge schools and other students have done outstanding work in assisting the Civil Defense Agency in the development of the shelter program. These volunteers have contributed many hours of labor in transporting survival supplies from the Boston Navy Yard to the approved shelters in the city. They have spent many hours stacking and filling the water drums. I take this occasion to commend publicly these young men for a valuable contribution of time and effort in this most vital community program.

As of January 1, 1963 the City of Cambridge qualified for 50 per cent Federal reimbursement for administrative cost. Reimbursement for 1963 amounted to \$4791.55.

### Chief Assigned

Deputy Chief Francis J. Connelly of the Fire Prevention Bureau has accepted appointment as Radiological Defense Officer for the city. Chief Connelly has completed the Department of Defense training course for instructors in radiological monitoring. During the year, the agency trained 88 monitors who have been assigned to shelters or fixed radiological stations in the city. There is a need for 1100 trained monitors if all shelters and stations are to be covered with a minimum of three monitors so that the need for volunteers in this program is evident.

In other areas of the Civil Defense plan, the Cambridge Auxiliary Fire Division and the Auxiliary Police continued their excellent work and training in their programs.

The Auxiliary Fire Department continued to be available for emergency duty and trained regularly under the direction of Auxiliary Chief Louis J. Lawson and Coordinator Captain Timothy J. O'Donnell.

### Police Program

The Auxiliary Police under the direction



# Cambridge Health Department Program Covers Many Areas

By BENJAMIN SACHS, M. D.  
Health Commissioner

This is the 86th year of organized health services in Cambridge.

The following vital statistics are based on the 1960 census figure of 107,716. There were 1578 deaths in Cambridge during 1963, which is a rate of 14.6 per 1000 population. This represents an infinitesimal increase over last year's rate of 14.5. Infant deaths were 42 out of 1950 live births or a rate of 21.5 as compared with 44 out of 2029 live births or a rate of 21.6 for last year.

There were seven deaths from tuberculosis or a rate of 6.4 per 100,000, exactly the same as last year.

Thirty eight new active cases of tuberculosis were reported during the year as opposed to 43 in 1962. A total of 2159 patients attended our out-patient clinic of which 944 were new patients and 1215 previously under care and 35,790 x-rays were taken during the year.

## Decrease Noted

The number of patients with tuberculosis who have to be hospitalized has decreased. Of even greater significance is that those who are hospitalized are receiving treatment that markedly shortens their hospital stay. The patients are returned to their homes and families sooner and return to their jobs earlier. This has meant a large increase in the number of patients for whom we care in our tuberculosis clinic.

With our determined effort in polio immunization, and early case detection and therefore early treatment of patients with tuberculosis we can look forward to the gradual eradication of two dread diseases. This should leave us more time and energy to attack two leading causes of deaths in Cambridge — diseases of blood vessels and heart, and cancer.

## Nursing Service

Public health nursing was provided to 32 public and parochial schools with a combined enrollment of 18,392.

Each public health nurse in the district assigned to her may have one to four schools depending upon the school census. She acts as a consultant and advisor in keeping children well — prevention, protection and education are her goals.

Health examinations are given in grades 1, 5, 10 and special grades. During the year there were 3953 examinations of which 2941 were performed by health department physicians and 1012 by family physicians.

Vision and hearing tests were given to more than 7000, school children with the nurse making follow up home visits on all those who failed the test. Eyeglasses were provided to 148 needy school children by the Health Department.

During the academic year 1962-1963, a total of 21 nursing students had field ex-

perience in public health nursing provided by our nursing staff. These graduate and basic collegiate nursing students came from Boston University, Boston College and Simmons College.

## Well Child Conferences

The teaching well child conferences for Harvard Medical students continued through its fifth successful year at the M.E. Fitzgerald school. As of September 1963, the conference was changed to the Harrington School.

Our dental health program received a big boost from two sources. One source was the installation of one new dental unit and furnishings in our Central dental clinic. In addition we are completing arrangements to install three more new dental units in 1964. The second source was the completion and acceptance of our plan to initiate an additional clinic covering the 10th grade students. This clinic is oriented toward education and prevention of dental disease rather than, as is presently being done, restorative treatment. The success of this type of clinic could be carried forward to our other clinics and thereby mark a big step forward in our overall dental program.

Our housing division did a competent job in spite of being short two men for most of the year. For a period of three weeks all the inspectors were assigned to the Civil Defense department to assist in obtaining signed permits for the use of various buildings as fall out shelters. During the year they completed 981 dwelling unit inspections and 1140 reinspections. A concentrated effort was made on one and two family houses that did not come under the law of second egress until 1962. Substantial progress has been made in correcting this condition.

The sanitary division received and acted upon 652 complaints. 4501 area and routine inspections were made. A total of 49,937 calves, sheep and goats were inspected at the slaughtering house. Of this number, 49,800 were passed and 137 condemned.

More than 50,000 people received all three drinks of the Sabin polio vaccine. This was accomplished, for the most part, through the excellent publicity given to these clinics by our Health Educator.

The child development clinic services are provided by the Health Department as part of the total program of child health services. The aim of this clinic is to provide service, research and training on behalf of the mentally retarded child.

Consultation service by the developmental clinic is provided to well child conference personnel, other agencies in Cambridge and adjacent communities, as well as, to medical practitioners in these communities. The total active caseload for 1963 was 203 as compared with 174 in 1962.



New dental equipment and furnishings were installed at the Cambridge Health Department's Central Dental Clinic at McCusker Center, Inman street. Examining the new equipment are, left to right, Dr. Edward S. Fields III, clinic dentist, Mrs. Helen Roach, dental assistant, City Manager John J. Curry and Dr. Benjamin Sachs, Health Commissioner. (Photo by Edward F. Carney).

## City Hospital Director Named; New Building Plans Advance

This was a year of change at the Cambridge City Hospital. Dr. James F. Collins resigned as Medical Director on July 31, 1963. Theodore A. Austin, Superintendent at the Worcester City Hospital, was appointed Director of our hospital on November 18, 1963.

Significant developments have taken place since that day in November. The hospital building program is in "high gear"; medical school affiliation will be a reality in 1964; full time chiefs and assistant chiefs of Medical and Surgical services were approved for the hospital. Other physical changes have taken place and clean-up, paint-up, fix-up campaigns have rejuvenated the older sections of the hospital.

## Business and Financial

Hospital revenue increased slightly in 1963 over 1962. Charges for the year 1963 were \$1,431,617.73 while revenue was \$1,234,827.12. This reflects a collection ratio of 86 cents on the dollar. With the ever increasing complexities of hospital operation, costs continue to spiral. Cambridge City Hospital is no exception.

In 1963 it cost an average of \$45.95 per day to maintain a patient in the hospital, while our charges to this same patient averaged \$27.18 per day. We must take a more realistic view of this difference in charges and cost and readjust our charges

upward to meet current costs if we are to operate on a sound financial basis. The old philosophy, that it is always a difficult problem for a municipal hospital to consider increasing charges, since there is public opinion that expects services, room rates and other charges to be lower in a governmental hospital than in a voluntary, no longer prevails.

## Medical Department

The intern and resident picture remained static in 1963, the same problems being present — the demand for internes and residents is greater than the available supply — making it necessary to adjust and improvise to maintain adequate medical coverage around the clock. Staff members worked harder than ever in this near critical situation, but as the year ended problems lessened, and we look forward to a brighter 1964.

During 1963 the hospital installed in the X-ray Department an automatic film processing unit at a cost of \$9,677.25. This installation increased greatly the efficiency of the department in the reading of films, which in turn improved services to departments needing the use of X-ray.

Other major equipment items purchased were: Ice Maker, \$798.00; Watson Micro-Projector, \$3,284.00; Whirlpool Ice Maker, \$1,027.00; Microtome Cyrostat, \$1,495.00; and an Isolette, \$975.80.

## New City Hospital To Look Like This



Architect's rendering gives an idea of what the new Cambridge City Hospital will look like on the expected completion date of July 1, 1967. At the right is the present Cahill House which will remain as is. There is discussion concerning the possible addition of another floor to the proposed new structure. (Photo courtesy of Shepley Bulfinch Richardson and Abbott).



## 1963 FINANCIAL RECAPITULATION

THE COMMONWEALTH OF  
MASSACHUSETTS  
CambridgeAdditional State Assessments  
Required To Be Raised  
By Cities And Towns  
In Metropolitan Districts Area

1963 Estimates Col. 1 of Cherry Sheet	
Met. Perks	\$ 298,176.22
Met. Sewerage	891,438.77
Met. Water	2,192.40
Boston Met. Dist. Exp.	708.23
M.T.A.	1,353,796.74
M.T.A.	78,556.69
Air Pollution Control	3,162.12
Water Discharged Into Charles River — Ch. 603, Acts of 1950	800.00
Health Ins. State Elderly Government Retiree Program	36,671.34
TOTAL to be carried to Col. 1 of Item B10 under STATE Tax and Assessments.	\$2,665,502.51
1962 Under- estimates Col. 2 of Cherry Sheet	\$ 13,904.87
M.T.A. TOTAL to be carried to Col. 2 of Item B10 under STATE Tax and Assessments.	\$ 13,904.87
Additional Overestimates To Be Used As Available Funds	
1962 Over- estimates Col. 4 of Cherry Sheet	
Met. Perks	\$ 12,778.84
Met. Sewerage	52,546.93
Boston Met. Dist. Exp.	.01
Air Pollution Control	122.83
County Tax	5,333.44
TOTAL to be carried to Item F29(c) under Overestimates.	\$ 70,782.05
1963 Tax Rate fixed on April 3, 1963. Thomas F. Gibson Joseph Guiney Brenden Noonan Board of Assessors of Cambridge Approved April 3, 1963	

Leo E. Diehl

## Public Debt Summary

The following is a summary of the public debt cost during 1963 and the anticipated debt in 1964 as reported to the City Council by City Manager John J. Curry.

During 1963 the City paid off \$632,000.00 of its general obligations and \$45,000.00 of its Water Debt, making a total of \$677,000.00 in bonds retired during the year. Following is a statement of the outstanding debt.

	January 1, 1963	January 1, 1964
General —		
Inside	\$ 557,000.00	\$ 425,000.00
General —		
Outside	7,335,000.00	6,835,000.00
Total	\$7,892,000.00	\$7,260,000.00
Water —		
Inside	\$ 19,000.00	\$ 14,000.00
Water —		
Outside	360,000.00	320,000.00
Total	\$ 379,000.00	\$ 334,000.00

The Grand Total of the outstanding public debt at the end of 1963 was \$7,594,000.

City Manager Curry informed the City Council that appropriations would be made in 1964 to retire \$561,000 of the general debt and \$50,000 of Water debt.

The City of Cambridge's share of the Massachusetts State Tax paid by corporations in 1963 amounted to \$1,342,903.86, an increase of \$48,942 over the previous year. While the corporation tax was on the increase, the city's share of the personal income tax paid by individuals amounted to \$1,007,758.62, a drop of \$15,723.02 from 1962.

This financial recapitulation is the work sheet used by the Board of Assessors in establishing the 1963 tax rate. A detailed itemization of these figures is available at the Assessors' Office, City Hall.

A. CAMBRIDGE: Include All Appropriations Voted Since 1962 Tax Rate Was Fixed.

Preliminary Appropriation	\$ 131,233.65
1. Total appropriations to be raised by taxation.	\$22,855,953.34
Water Dept. \$1,286,089.07	
2. Total appropriations voted to be taken from available funds:	
(a) In 1963 \$273,034.47 (b) In 1962 since 1962 tax rate was fixed \$1,440,189.25	1,713,223.72
3. Amount certified by Treasurer for Tax Title foreclosure, \$36.00 each, (Chapter 60, § 50B)	
4. Debt and Interest Charges, matured and maturing, as certified under Chapter 44, § 16, NOT included above	
5. Amount necessary to satisfy final court judgments	
6. Deficits due to abatements in excess of prior years:	
OF YEAR AMOUNT OF YEAR AMOUNT OF YEAR AMOUNT OF YEAR AMOUNT OF YEAR AMOUNT	
(e) 1949 \$ 6.00 (c) 1956 \$1,246.39 (e) 1958 \$5,286.48 (g) 1960 \$10,325.95	
(b) 1954 \$11.17 (d) 1957 \$2,672.22 (f) 1959 \$ 22.90 (h) 1961 \$48,487.39	
7. (1) \$120,887.25	
8. Any other amount required to be raised:	
Total Deficits To Be Carried To Outside Column	188,945.75
Overdrafts	11,723.07

## B. STATE: Tax and Assessments:

	1963 Estimates Col. 1 of Cherry Sheet	1962 Underestimates Col. 2 of Cherry Sheet
1. State Perks and Reservations	5,260.56	
2. State Audit of Municipal Accounts	959.40	
3. State Examination of Retirement System		
4. Mosquito Control		
5. Gypsy and Brown Tail Moths		
6. Investigation of Veterans' Benefits		
7. Smoke Inspection Service		
8. ...		
9. ...	2,665,502.51	13,904.87
10. ...		
11. Sum Of Totals To Be Carried To Outside Column	\$2,671,722.47	\$ 13,904.87

## C. COUNTY: Tax and Assessments:

	1963 Estimates Col. 1 of Cherry Sheet	1962 Underestimates Col. 2 of Cherry Sheet
1. County Tax	\$ 867,700.02	\$
2. Tuberculosis Hospital Assessment		
3. ...		
4. Sum Of Totals To Be Carried To Outside Column	\$ 867,700.02	\$

## D. OVERLAY of current year

GROSS AMOUNT TO BE RAISED

## E. ESTIMATED RECEIPTS AND AVAILABLE FUNDS

Note.—The amount entered for each of the first four items must be exactly as certified to you by the commissioner.

1. Income Tax	\$ 1,045,938.90
2. Corporation Taxes	1,293,790.78
3. Reimbursement on account of publicly owned Land	
4. Old Age Tax (Meals), Chapter 64B, § 10 (Col. 3 of Cherry Sheet)	78,674.94
5. Motor Vehicle and Trailer Excise	1,261,411.32
6. Licenses	282,555.73
7. Fines	218,567.83
8. Special Assessments — City Hospital	1,200,466.04
9. General Government	57,274.58
10. Protection of Persons and Property	17,460.35
11. Health and Sanitation	78,105.22
12. Highways	68,902.64
13. Charities (other than federal grants for aid to dependent children)	522,665.75
14. Old Age Assistance (other than federal grants)	779,158.48
15. Veterans' Benefits	189,115.46
16. Schools (Funds from Income Tax not to be included)	38,512.01
17. Libraries	10,359.42
18. Recreation	52,041.72
19. Public Service Enterprises (such as Water Department)	1,286,089.07
20. Cemeteries (other than trust funds and sale of lots)	42,190.71
21. Interest: On Taxes and Assessments \$ On Deposit \$ Total	36,156.57
22. State Assistance for School Construction — Chapter 645, Acts of 1948	107,543.44
23. Total Disability	167,438.41
24. Vocational Education	42,716.33
25. In Lieu of Taxes & Housing Funds	294,356.97
26. Privileges — Parking Lots	47,862.81
27. ...	
28. TOTAL ESTIMATED RECEIPTS	\$ 9,219,355.48

## 29. OVERESTIMATES of previous year to be used as available funds (Col. 4 of Cherry Sheet):

(a) ...	\$
(b) ...	
(c) Overestimates	70,782.05
30. Amounts to be taken from available funds.	
Free Cash — Vote of City Council Monday 4/1/63	175,000.00
Available Funds	1,713,223.72

31. Sum Of Amount (e) To (1) To Be Carried To Inside Column	
32. (Add Items (a), (b), (c), and Item 31) TOTAL AVAILABLE FUNDS	\$11,178,361.25
33. (Add Items 28 and 32) TOTAL ESTIMATED RECEIPTS AND AVAILABLE FUNDS	11,178,361.25

## G. (Item E Less Item F33) NET AMOUNT TO BE RAISED BY TAXATION ON POLLS AND PROPERTY

H. Number of Polls 28,077 At \$2.00 Each Poll Tax \$ 56,154.00

J. Total Valuation: Personal Property \$ 27,571,650.00 TAX RATE Personal Property Tax 2,001,701.79

Valuation: Real Estate 231,183,600.00 \$72.60 Real Estate Tax 16,783,929.36

Total \$258,755,250.00

K. ☐ Gain or ☐ Loss (check which) to avoid fractional divisions of tax rate 18,841,785.15

L. (Item L Must Be The Same In Amount As Item G) TOTAL TAXES LEVIED ON POLLS AND PROPERTY

M. ITEM5 NOT ENTERING INTO THE DETERMINATION OF THE TAX RATE

	Amount	Committed	Interest	Total
1. Betterment and special assessments added to taxes:				
(a) App. Sidewalk	\$ 242.95		\$ 43.23	\$ 286.18
(b) Unepp. Sidewalk	3,039.75		143.95	3,183.70
(c) App. Sewer	393.88		249.08	642.96
(d) Unepp. Sewer	958.80		51.15	1,009.95
2. Water Liens added to taxes	16,805.26		0	16,805.26
3. Forest Products Tax \$				
Ships or Vessels Excise \$				
21,928.05				

N. (Sum Of Totals Of Items 1 (a) To (e), 2, And 3) TOTAL OF ALL OTHER COMMITMENTS

O. Total Amount Of 1963 Taxes On Polls And Property And Of Assessments Added To Taxes As Committed To Collector \$18,863,713.20

FIGURES USED IN  
FIXING TAX RATE

\$25,986,499.78

188,945.75  
11,723.07

2,685,627.34

867,700.02  
279,650.44

\$30,020,146.40



# CITY OF CAMBRIDGE BALANCE SHEET, DEC. 31, 1963

ASSETS		
Cash		\$2,937,986.79
Petty Cash		375.00
Accounts Receivable:		
Taxes:		
Real Estate:		
Levy 1960	8.71	
Levy 1962	642.25	
Levy 1963	642,513.75	643,164.71
Personal Property:		
Levy 1956	668.28	
Levy 1957	766.60	
Levy 1958	812.32	
Levy 1959	2,582.31	
Levy 1960	5,401.88	
Levy 1961	8,100.50	
Levy 1962	11,831.22	
Levy 1963	24,204.84	54,367.95
Polls:		
Levy 1957	90.00	
Levy 1958	56.00	
Levy 1959	112.00	
Levy 1960	548.00	
Levy 1961	32.00	
Levy 1962	6,068.00	
Levy 1963	8,542.00	15,448.00
Assessments:		
Sewer Assess. Added to Taxes 1963	111.74	
Comm. Int. Sewer Added 1963	110.87	222.61
Unapportioned Side Sid. Assess. Added	4,728.05	
to Taxes 1963	186.21	
Comm. Int. Side Add. 1963	1.92	4,916.18
Motor Vehicle Excise Taxes:		
Levy 1954	84.71	
Levy 1956	769.82	
Levy 1957	256.18	
Levy 1958	586.87	
Levy 1959	546.25	
Levy 1960	4,183.01	
Levy 1961	44,908.28	
Levy 1962	1,027.60	
Levy 1963	257,833.45	310,196.17
Tax Titles		196,248.93
Tax Possessions		1,254.32
Real Estate Taxes		
— 1957 Rogers Project		3,593.70
Departmental:		
Insp. of Buildings	3,285.00	
Pole & Conduit Commission	17.50	
Police	1,232.37	
Electrical	438.73	
Health	214,106.15	
Public Works Dept.	3,791.78	
City Hospital	281,919.46	
Outside Aid	183,596.66	
Aid Families W. Dep. Children	126,513.26	
Old Age Assistance (C & T)	88,550.60	
Veterans' Benefits	135,370.73	
School Dept.	4,578.12	1,043,400.36
County Tax		4,212.69
State Assessments—Underestimates 1963:		
Metro Transit Authority Deficit	24,191.81	
Metro Transit Auth. Bond Payment	.03	
		24,191.84
Overlay Deficits:		
Levy 1958	544.20	
Levy 1959	10,916.37	
Levy 1960	8,972.36	
Levy 1961	22,840.13	
Levy 1962	31,966.45	75,239.51
		5,314,818.76

## WATER DEPARTMENT

Cash		1,208,759.99
Accounts Receivable:		
Metered Rates	118,838.38	
Annual Rates	236.00	
Misc. Charges	8,494.51	
Liens Added to Taxes—1962	64.52	
Liens Added to Taxes—1963	4,753.60	
		<hr/>
		132,387.01
		<hr/>
		1,341,147.00

**NON-REVENUE ACCOUNTS**  
City

Cash		859,412.87
State & County Aid to Highways:		
(Chapter 90 Const.)		
State	205,416.02	
County	102,708.01	
	<hr/>	308,124.03
		<hr/>
		1,167,536.90
		<hr/>
		<hr/>
	Water	
Cash		48,430.52
		<hr/>

## REVENUE ACCOUNTS

Real Estate Taxes:		
Levy 1960 To Be Refunded	596.82	
Levy 1961	600.61	
		1,197.43
Appropriation Balances ..		1,726,911.19
Guarantee Deposits:		
Contract Bids ..	12,750.00	
Plans ..	20.00	
Tree Removals .....	2,345.00	
Driveways ..	4,050.00	
Street Openings ..	12,575.00	
In Lieu of Bonds ..	20,580.00	
License Commission ..	107.25	
		52,427.25
Agency:		
City Clerk—Dog Licenses ..	51.25	
City Clerk—Sporting Licenses ..	8.00	
Treasurer—Dog Officer .....	27.00	
Constable Fees ..	363.93	
Savings Bond Deduction ..	1,772.11	
Withholding Tax—Federal ..	443,360.91	
Withholding Tax—State ..	38,540.54	
Unidentified Receipts ..	1,180.18	
Continental Casualty Co. ....	1,861.90	
Cambridgeport Savings Bank Life Insurance Co. ....	2,707.97	
Mass. Blue Cross—Blue Shield ..	21,616.08	
Tailings ..	13,944.25	
Tailings—C.C.H.—Special Nurses' Account ..	754.90	
		526,189.02
Gifts and Bequests ..		30.00
Smith Hughes Fund ..		1,810.28
Hopkins Fund ..		1,717.29
Kinnear Fund ..		3,562.25
Bullock Fund ..		14,974.06
Harry Futterman Fund ..		.21
Cambridge Plant and Garden Clubs Tree Fund ..		954.59
Income Trust Funds:		
School Dept. Funds ..		
Thierry Fund ..	25.80	
Thierry Fund Library CHLS ..	72.86	
Kingman Fund ..	64.28	
Freese Fund ..	51.20	
Hardy Fund ..	154.43	
Welfare Dept. Funds ..		
Bridge Fund ..	470.82	
Sarah E. Russell Fund ..	64.86	
Callanan Fund ..	52.72	
Rogers Fund ..	463.39	
Hodge Fund ..	179.61	
Shine Fund ..	121.05	
Library Funds ..		
Harding Fund ..	79.61	
Citizens Subscription Fund ..	31.04	
Cummings Fund ..	69.76	
Fay Fund ..	87.02	
Saunders Fund ..	39.40	
Woolson Fund ..	104.17	
Citizen of Cambridge Fund ..	19.62	
Whorf Fund ..	14.95	
Howe Fund ..	1.17	
Murdock Fund ..	1.82	
Saunders Fund ..	83.96	
Wilson Fund ..	2.49	
		2,256.03
Saunders Temperance Fund ..		1,650.00
Cemetery Trust Fund ..		95,469.47
Federal High School Lunch Program ..		63,218.14
Federal Elem. School Milk Program ..		3,099.18
School Athletic Fund ..		35,470.93
Health Staff Ed. and In-Serv. Training ..		2,082.15
Health Community Research Lab ..		454.93
Health Community Research Lab —Hood Foundation ..		166.18
Perpetual Care Deposits ..		825.00
Old Age Assistance—Recoveries ..		27,320.00
Disability Assistance—Recoveries ..		6,105.63
State Assessments—Overestimates 1963:		
Metro Air Pollution District ..	373.57	
Metro Park Tax ..	4,157.06	
Metro Sewer Tax ..	1,815.25	
		6,345.88
Revenue Reserved for Appropriations:		
Sale of City Land ..	91,980.24	
Sale of Real Estate ..	300,000.00	
Cemetery Sales ..	14,580.00	
Public Works ..	9,797.90	
Parking Meters ..	3,105.71	
		419,463.85
Revenue Reserved Until Collected:		
Sewer Assessment ..	222.61	
Sidewalk Assessment ..	4,916.18	
Motor Vehicle Excise Tax ..	310,196.17	
Tax Title ..	197,503.25	
Departmental ..	1,043,400.36	
		1,556,238.57
Reserve for Real Estate Taxes—1957 Rogers Project ..		3,593.70
Overlay Reserve for Abatement of Taxes—1963 ..		43,271.56
Overlay Surplus ..		1,519.08
Reserve for Petty Cash ..		375.00
Surplus ..		716,119.91
		5,314,818.76
Appropriation Balances ..		261,423.00
Guarantee Deposits ..		36,318.88
Revenue Reserved Until Collected ..		132,387.01
Surplus Revenue Reserved for Approp. Surplus Res. for Non-Water Purposes ..		300,000.00
		611,018.11
		1,341,147.00
Appropriation Balances ..		852,381.06
Reserve for State & County Aid to Highways ..		308,124.03
Revenue Reserved for Appropriations:		
Sewer Construction ..	1,595.50	
Sidewalk Construction ..	5,436.31	
		7,031.81
		1,167,536.90
Appropriation Balances ..		48,430.52





Cambridge Police Department Captain James F. Reagan is shown at the chemical laboratory of the Federal Bureau of Investigation Academy in Washington, D. C. Reagan was a lieutenant when he attended the academy last year. He was top man in the promotional examination for captain and was recently promoted. The Cambridge Police Department has a number of FBI trained personnel in the ranks.

## 7 Policemen Earned Chief's Accolade

Seven Cambridge police officers won commendations and time off from duty in 1963 for outstanding police work.

Patrolman William J. Coughlin earned two commendations from Chief Daniel J. Brennan, one of which was for diligent work on his own time to aid in the apprehension of a man wanted for questioning in the strangling of a Belmont woman. Patrolman Matthew M. Giacoppo also won commendation for his work on the same case.

Patrolman Joseph L. O'Hare, Jr., a newly appointed police officer, won a commendation for his courage and determination in pursuing two burglary suspects and wounding one of them.

Other officers commended were Patrolmen George J. Cummings, Allen J. Hayes, Jr., George E. Atkinson and Irwin L. Nolan.

Fourteen police officers were appointed to active duty to fill vacancies caused by deaths, retirements and resignations.

The Bureau of Records reports that the police made 2043 investigations during the year which resulted in 572 criminal arrests. A total of 1020 motor vehicles were stolen during the year and 937 were recovered.

An in-service training program was conducted during the year under the supervision of Lieutenant Chester E. Hallice, Inspector of Divisions. All police officers fired their service weapons during training sessions on local firing ranges. Newly appointed police officers were given a four-week training program before being assigned to police duty.

The Crime Prevention Bureau under the direction of Lieutenant Francis J. Barry investigated 1110 complaints which resulted in 352 persons being brought before the court. The Domestic Relations unit of the Crime Prevention Bureau investigated 759 complaints and made 223 arrests, the majority on non-support charges against fathers failing to provide for their families.

## Veterans' Services

During the year 1963, the Veterans Services Department directed by Pasquale L. Reale gave advice and counsel to veterans and dependents of veterans as to the proper agency to apply to for aid and assistance under Federal, State and Municipal laws.

The Department continued to provide photo-copies of military records and discharges, notarial services, and information on procedures for burial aid and the filing of claims for pensions, compensation, widow's allowances, hospitalization and grave markers.

The Department administers the headquarters program for veterans organizations supervising the leasing and rental of meeting places for veterans groups. The Department serves as liaison between the veterans organizations and the City of Cambridge.

The Memorial Day program is co-ordinated and directed by this Department through the administration of municipal appropriations for the observance of Memorial Day.

## Building Dept.

Building permits for all types of construction work with an estimated cost of \$48,104,922 were issued in 1963 by the Cambridge Building Department it is reported by Superintendent of Buildings Charles F. Sprague.

The 1963 estimated costs were almost double the 1962 total which established a new record for building permits.

Building permits were issued for an estimated \$42,493,535 cost for new construction in 1963. It was reported that \$29,358,185 of this new construction would be in the non-taxable category and \$13,135,350 would be for taxable structures.

The Building Department reported that a total of 244 new dwelling units were provided in 1963 by the construction of 10 new one family units, 210 multi-family units, and 24 units by alteration to existing dwellings. One hundred and five dwelling units were demolished during the year.

# In Memoriam

The following employees of the City of Cambridge died during 1963

Name	Dept.	Years of Service
PHILIP H. DIEHL	School	25
EDNA F. GRAHAM	School	28
WILLIAM H. MAHONEY	School	35
ELIZABETH G. FAULKNER	School	43
JAMES J. LYNCH	Weights & Measures	31
MICHAEL J. BARRY	Police	25
WILLIAM A. DOYLE	Police	22
CHARLES J. DYER	Police	21
JOSEPH J. MAHONEY	Police	23
PAUL T. MURPHY	Police	19
JOHN F. TEEHAN	Police	34
CHARLES MONGAN	Library	35
HELEN WELCH	Hospital	10
ELVIRA ESKEDAH	Hospital	7
EDWARD F. FORD	Hospital	9
THOMAS J. CROKE	Fire Alarm	29
GILBERT BROUSSEAU	PWD	27
ALICE G. CASEY	PWD	18
WILLIAM KELLEHER	PWD	16
LAWRENCE P. O'CONNOR	PWD	35
DR. ALBERT C. SANDERS	Health	20
DONALD J. REARDON	Engineer	40
JAMES E. HARRINGTON	Executive	32

## Recreation Program Planned For Enjoyment Of All Age Groups

The municipal recreation program is planned on a year-round basis to provide leisure time activities for young and old and in 1963 thousands of Cambridge residents participated in a variety of games, special events, and outings supervised by Cambridge Recreation Department leaders under Supt of Recreation William J. Cleary.

The summer schedule for 1963 began on June 24, the first Monday following the closing of public schools for the summer vacation. Recreation leadership and supervision was provided in 42 play areas in all sections of the city.

Playground leagues were organized for day-time competition by age groups and championship play-offs were held at season's end. Softball and squash ball leagues for girls had a full schedule of games arranged. The summer program ended with a pageant with 800 children from the 42 playgrounds participating in a colorful revue of folk dances of all countries.

### Pools Busy

During the summer months the War Memorial and Gold Star pools were used to capacity. All swimming areas were staffed with experienced supervisors and life guards under Robert Meyer and James Gallagher. The Recreation Department and the Cambridge Red Cross cooperated to offer swimming instruction and life saving and first aid instructions.

One of the most popular recreational areas is the Patrick J. Delaney municipal golf course at Fresh Pond. Total revenue at the golf course for 1963 was \$37,600 paid for memberships and greens fees by the hundreds of golfers whose enjoyment of the

course makes it one of the busiest in the metropolitan area.

The golf club had 336 golfers enrolled as yearly members, 224 enrolled as monthly members and 140 boys and girls enrolled as junior members.

### Winter Program

During the winter months recreational programs were supervised in eight schools, three recreation centers and the War Memorial. These programs are designed to serve recreation needs from November through April. Learn-to-dance classes are held Friday evenings during the winter at the Agassiz and Russell Schools, and the Rindge Field Recreation Center.

Outdoor skating areas are provided at 10 playgrounds during the winter.

The Recreation Department provides leadership in the development of a year-round program for senior citizens who are members of groups which have been organized in all sections of the city to offer leisure time activities.

The program for the senior citizens began with a New Year's party and concluded with a Christmas party, but in between these events, outings, attendance at major league baseball games, theater parties, hobby shows and dinner parties were among the activities arranged by Recreation department leader Frank Murphy.

James F. Whalen served as Chairman of the Recreation Commission in 1963. Miss Mary E. Murray was vice-chairman. Other members of the Commission were Edward F. DeLuca, Edward H. Donovan, Lloyd Hugh Magbie, Miss Rose O'Rourke and Edward J. Stewart.

# AT YOUR SERVICE EMERGENCY

Ambulance	TR 6-9800
Fire	TR 6-5800
Police	UN 4-1212
Water	UN 4-5300
Doctor	LI 2-5500
Gas or Electric Service	UN 8-7700
Poison Information Center	232-2120

Or Dial "OPERATOR" — Tell Exact Location Where Help Is Needed